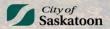


#### 2-Year Operating Budget



- Implemented in 2020/2021
  - Longer Term Outlook
  - Improved Efficiency
  - More City resources focused on core services instead of continuous budgeting
- Guided by the <u>Multi-Year</u>
   <u>Business Plan and Budget</u>
   <u>Council Policy</u>

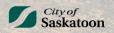






#### 2024/2025 Budget Process to Date

- Began in March 2023 Budgetary Pressures & Trends Report
- June/July/August 2023
  - 4 Special Budget Meetings to review pressures & options
- December 2023 Budget Deliberations
  - Approved the 2024 Budget
  - Approved the 2025 Preliminary Plan
- Through this process, nearly 100 decisions were made to adjust the budget



#### 2025 Preliminary Plan: Largest all-time Investments in many areas:

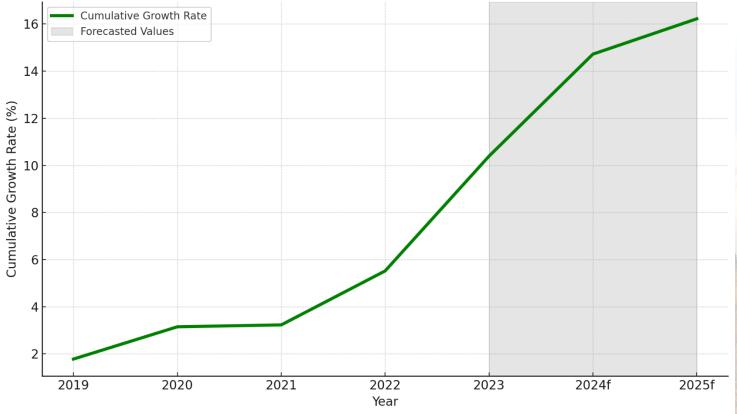


- \$58.9 million in Road Maintenance
  - → 9.6% increase over 2024 and 17% increase over the past 2 years
- \$141.4 million into the Saskatoon Police Service
  - ◆ 5.2% increase over 2024 and 12% increase over the past 2 years
- \$17.6 million into Snow & Ice Management
  - → 6.6% increase over 2024 and 15% increase over the past 2 years
- \$56.8 million into Saskatoon Transit
  - → 3.6% increase over 2024 and 10% increase over the past 2 years

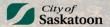






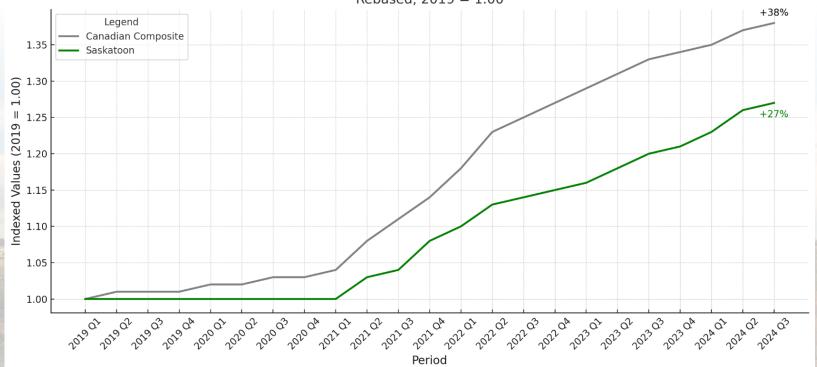


Source: Calculations from Statistics Canada Table 17-10-0155

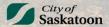






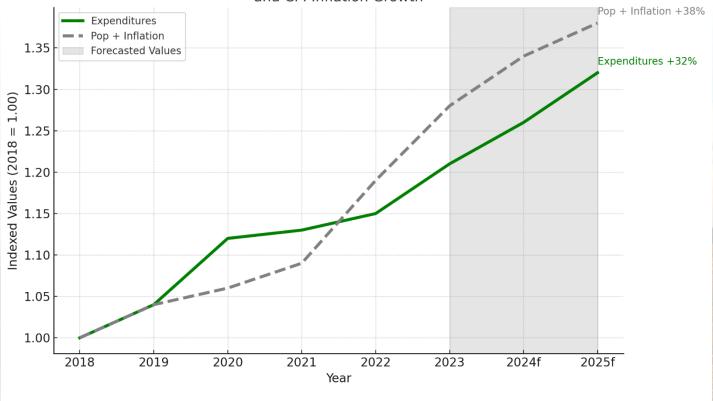


Source: Calculations From Statistics Canada Table 18-10-0276-01

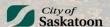




#### City of Saskatoon Tax Supported Operating Expenditure Growth Compared to Population and CPI Inflation Growth

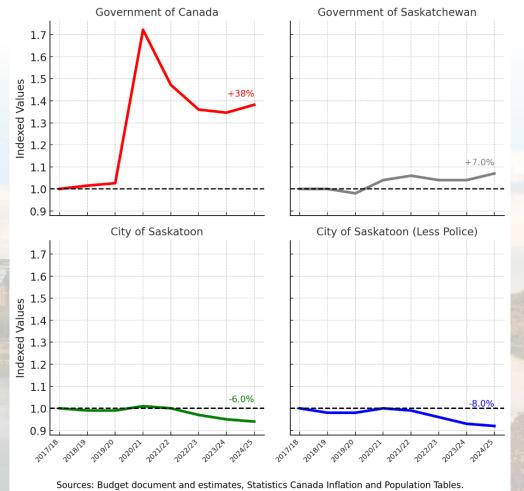


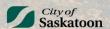
Sources: City of Saskatoon Budget, Statistics Canada Tables 18-10-0004-01 and 17-10-0155-01



#### Inflation-Adjusted Per Capita Operating Budget Spending (2017 Constant \$) by Order of Government - Cumulative Percent Change (Indexed Value 2017/18 = 1.00)

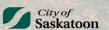








## Proposed Adjustments to the 2025 Preliminary Plan



#### Further Focus on Core Services through Proposed Budget Adjustments



- Saskatoon Police Service Additional \$4.1 million investment
  - –Offset by Provincial Funding and other revenues of \$2.4 million

- Saskatoon Transit Net \$733,100 additional investment
  - -Employee safety and maintenance initiatives

Nearly \$500,000 into the City's Roadway & Pothole Program



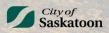


#### Offset by Anticipated Increases to Revenue

 \$2.4 million in additional revenue from the Saskatoon Police Service

\$2.2 million in additional Assessment Growth

- \$550,800 in additional Municipal Revenue Sharing
- \$250,000 in increased Transit Revenue





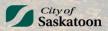
### Agenda Item 6.2.3 Net Impact of Proposed Budget Adjustments

| Budget Area                     | Net Budget Change (Decrease)/Increase |
|---------------------------------|---------------------------------------|
| Civic Budget                    | (\$888,500)                           |
| Saskatoon Police Service Budget | \$1,640,000                           |
| Total Net Budget Change         | \$748,900                             |



#### **Further Recommended Adjustment**

- \$2.0 million in Additional Investment Net Revenue
- 0.64% reduction off the 2025 Property Tax Requirement
  - Based on the continued favorable results in the City's investment
     Portfolio
  - Will require a motion from Council to add this adjustment to the public record





#### **Property Tax Requirement**

| Item  | Property Tax<br>Requirement |
|---|-----------------------------|
| Original 2025 Approved Operating Plan                   | 5.64%                       |
| Saskatoon Police Service Adjustment (Agenda Item 6.2.3) | 0.52%                       |
| All other Civic Budget Items (Agenda Item 6.2.3)        | (0.32%)                     |
| \$2.0 million Investment Income Adjustment              | (0.64%)                     |
| Recommended 2025 Operating Budget                       | 5.20%                       |





## ADJUSTED DISTRIBUTION OF MUNICIPAL TAX TO SERVICES IN 2025



\$17.94

\$23.99

Every \$100 of municipal property tax is shared between the civic services shown in this chart.

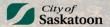




<sup>(2)</sup> Includes urban forestry and urban biological services

(5) Includes Access Transit



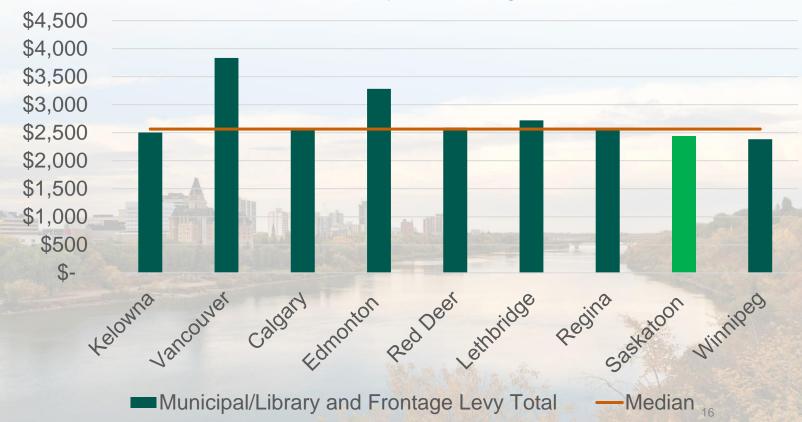


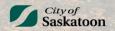
<sup>(3)</sup> Includes provisions for current and future servicing

<sup>(4)</sup> Includes the offices of the City Manager, City Clerk, City Solicitor, Finance, Revenue, Assessment & Taxation, Information Technology, Human Resources, General Administration, Legislative, and Service Saskatoon



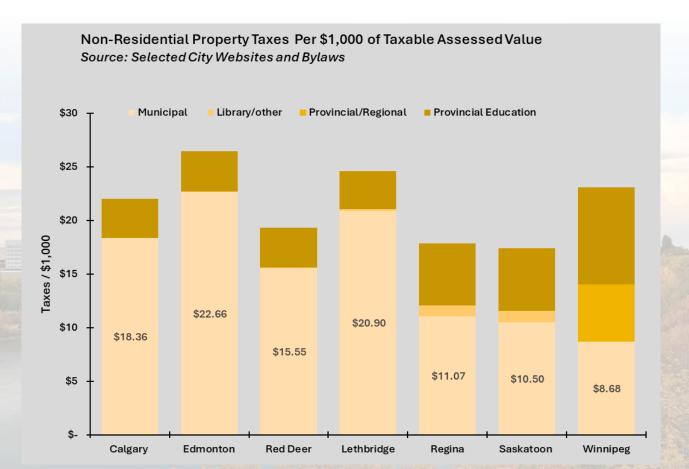
### 2024 Residential Property Tax Burden (Including Municipal, Library & Frontage Levies)

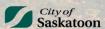




#### **Non-Residential Property Tax Comparison**



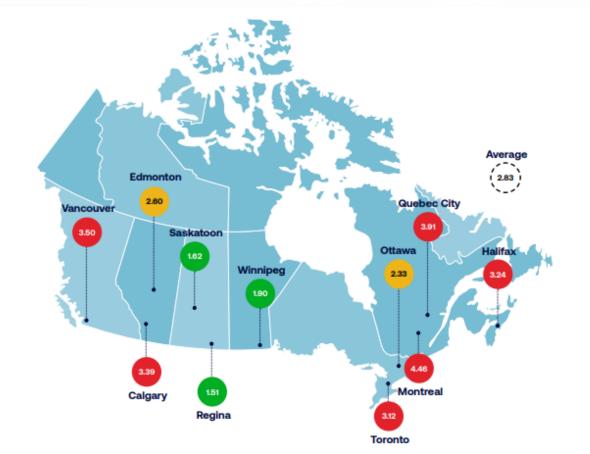




#### **Altus Group Annual Property Tax Benchmark Report**











# 2025 Budget Deliberations Process & Agenda



#### **Recommended Process**

- Speakers/Delegations
- General Reports
- Approval Reports Final Approval of Budget
- For proposed adjustments, recommend the use of a "Consideration List" process
  - Avoids First Come, First Serve Budget Adjustment Process
  - Allows Council to see all proposed adjustments, prior to finalizing them
  - Involves the movement of adjustments to a "Consideration List" to be vote on at the end of the meeting for Final Approval
    - Moving an item to the "Consideration List" requires a mover, seconder and majority vote