



2021
APPROVED Budget

2021 Approved Operating & Capital Budget - Adjusted



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APPROVED BY CITY COUNCIL
December 3, 2020

City of Saskatoon

2021 APPROVED OPERATING AND CAPITAL BUDGET ADJUSTMENTS DOCUMENT

APPROVED BY CITY COUNCIL
DECEMBER 3, 2020

This document contains a summary of the change details for the 2021 Approved Adjusted Operating and Capital Budgets.

Only Capital Projects with 2023 adjusted changes are included within the Capital Budget section of this document.

TABLE OF CONTENTS

2021 APPROVED ADJUSTED BUDGET AT A GLANCE	7
SASKATOON POLICE SERVICE.....	11
SASKATOON FIRE.....	13
SASKATOON PUBLIC LIBRARY	15
ARTS, CULTURE AND EVENTS VENUES	17
ENVIRONMENTAL HEALTH.....	19
UTILITIES	23
TRANSPORTATION	29
URBAN PLANNING AND DEVELOPMENT	35
COMMUNITY SUPPORT.....	39
RECREATION AND CULTURE.....	41
COPORATE ASSET MANAGEMENT.....	47
CORPORATE GOVERNANCE AND FINANCE.....	49
TAXATION AND GENERAL REVENUES.....	53
LAND DEVELOPMENT	55
CAPITAL PROJECT DETAILS.....	59

AT A GLANCE



To increase the accountability and transparency of the business plan and budget process and to adopt a longer-term view on financial planning, in November 2019, the City of Saskatoon approved its first Multi-Year Business Plan and Budget for 2021.

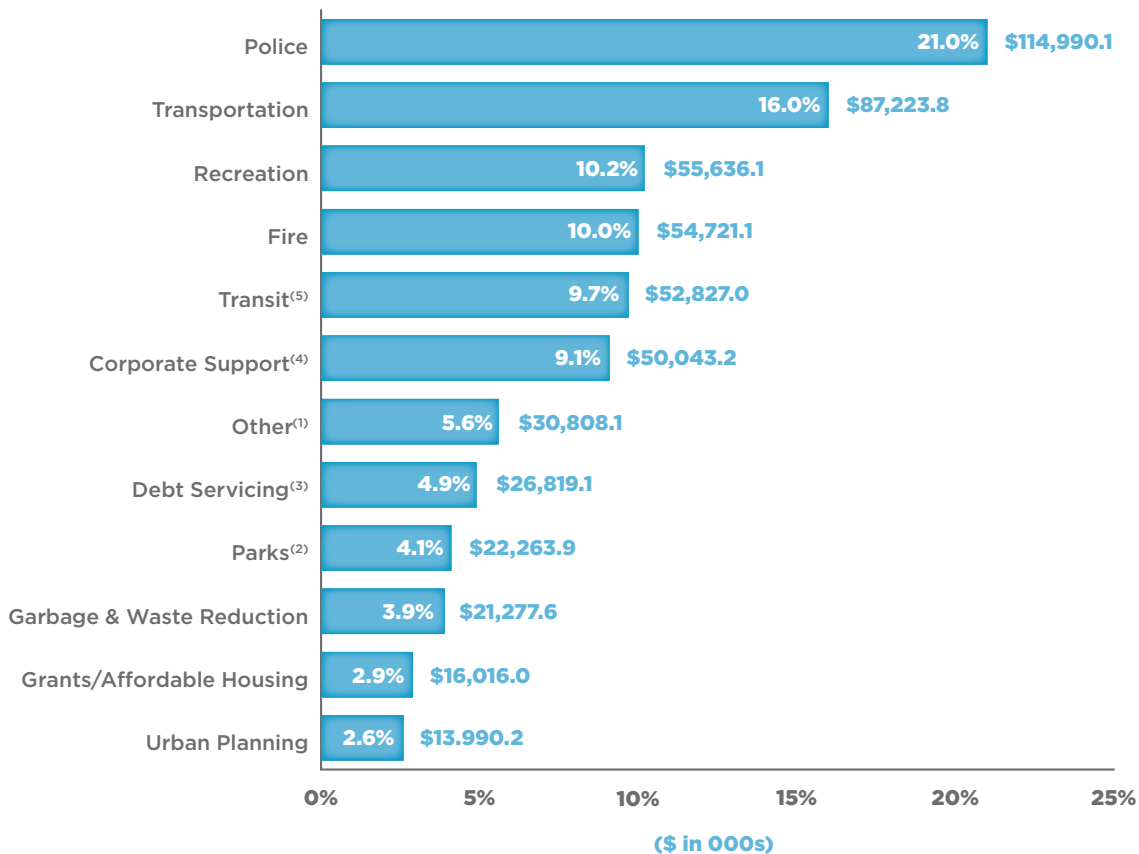
As part of the new budget process, City Council can revisit the prior approved budget in the second year so they may adapt, respond or adjust to the current or changing environment if needed.

For 2021, any significant changes as allowed within the Multi-Year Business Plan and Budget Policy

(Council Policy C03-036) had to be brought forward by the Administration for City Council approval. As defined within this Policy, the Administration has the ability to adjust unanticipated external factors of significant impact to the subsequent year of the multi-year budget. The economic impact of the COVID-19 pandemic on City operations was at the forefront of City Council's 2021 Adjusted Budget review.

City Council reviewed the Administration's proposed 2021 Adjusted Budget for 2021 on December 2 and 3, 2020, and finalized its investment decisions as follows.

2021 TOTAL OPERATING EXPENDITURES BY SERVICE

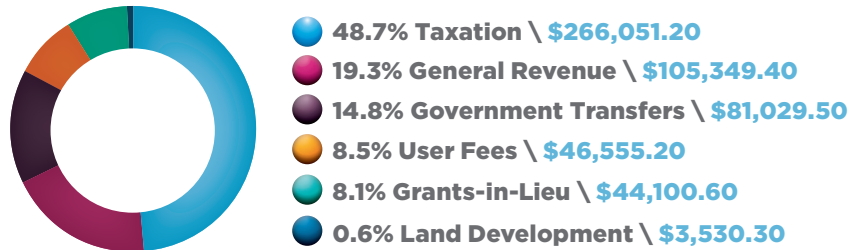


- (1) Includes street lighting, animal services, cemeteries and asset management
- (2) Includes urban forestry and urban biological services
- (3) Includes provisions for current and future servicing
- (4) Includes the offices of the City Manager, City Clerk, City Solicitor, Finance, Revenue, Assessment & Taxation, Information Technology, Human Resources, General Administration, Legislative, and Service Saskatoon
- (5) Includes Access Transit

2021 Operating Budget Expenditures Increase: (\$ in Millions)

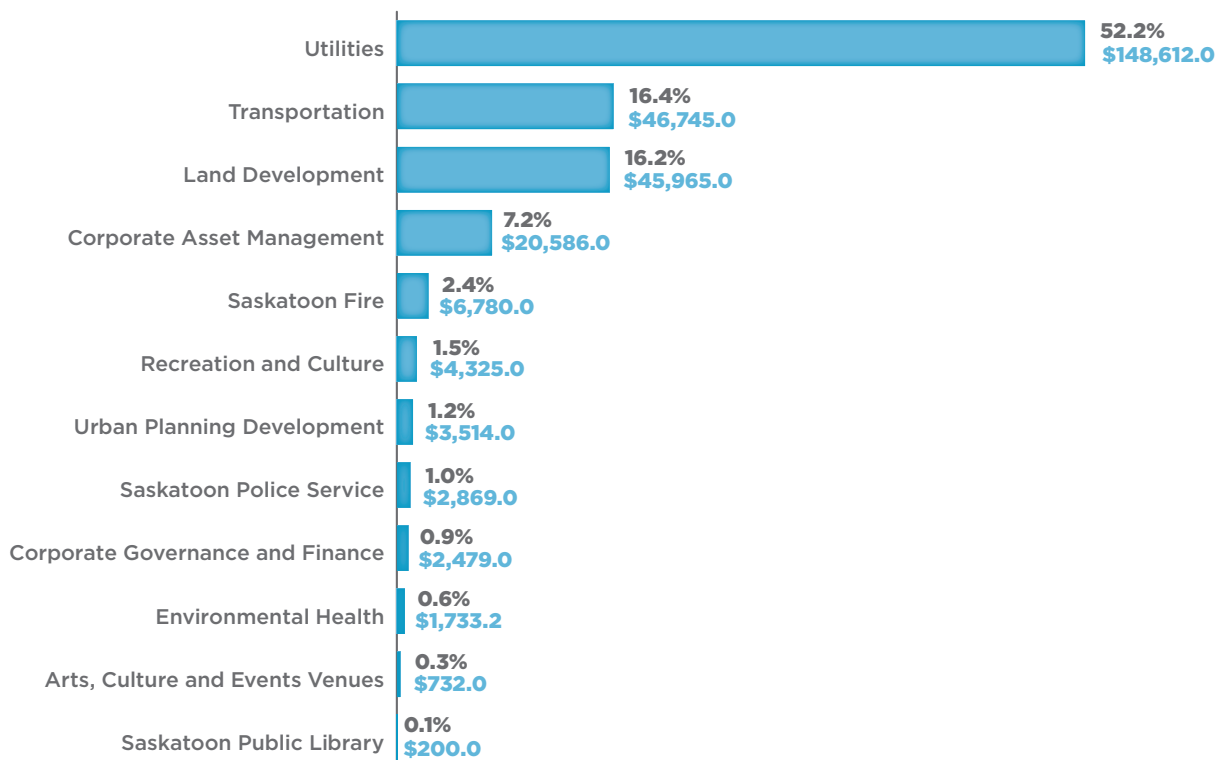
Item	2020 Approved	2021 Proposed	2021 Approved	2021 (\$ Increase)	2021 (%) Increase
Saskatoon Police	\$ 110.4	\$ 115.2	\$ 115.0	\$ 4.6	4.17%
All Other Civic Operations	\$ 421.7	\$ 434.3	\$ 431.6	\$ 9.9	2.35%
Total	\$ 532.1	\$ 549.5	\$ 546.6	\$ 14.5	2.73%

2021 OPERATING BUDGET TOTAL REVENUE SOURCES



(\$ in 000s)

2021 CAPITAL INVESTMENT BY BUSINESS LINE



(\$ in 000s)

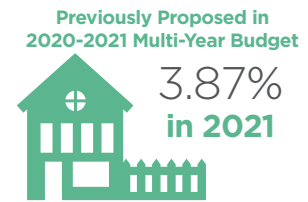
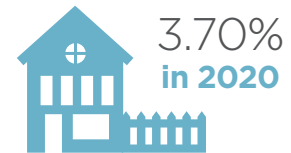
2021 Approved Balanced Budget Equation:

	Operating Expenditure Increase	-	Operating Revenue Increase	=	Total Revenue Gap (Amount covered by the Property Levy)	Property Tax % Increase (to fill the Revenue Gap)
2021 Proposed	\$17.4 Million		\$7.5 Million		\$9.9 Million	3.87%
2021 Approved	\$14.5 Million		\$7.3 Million		\$7.2 Million	2.83%

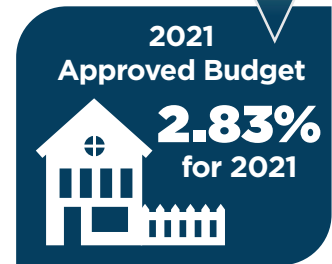
Property Tax in 2021

A homeowner who owns a single-family detached home with an assessed value of **\$371,000** will see their municipal property taxes change by the approximate amounts shown below.

Municipal Property Tax	Approved 2020	Previously Proposed 2021	Approved 2021
Increase Per Average Household \$371,000 Assessment	Total City Services 3.70%	Total City Services 3.87%	Total City Services 2.83%
Approximate Total Increase (\$ per year)	\$ 69.87	\$ 75.74	\$ 55.37
Approximate Total Increase (\$ per month)	\$ 5.82	\$ 6.31	\$ 4.61

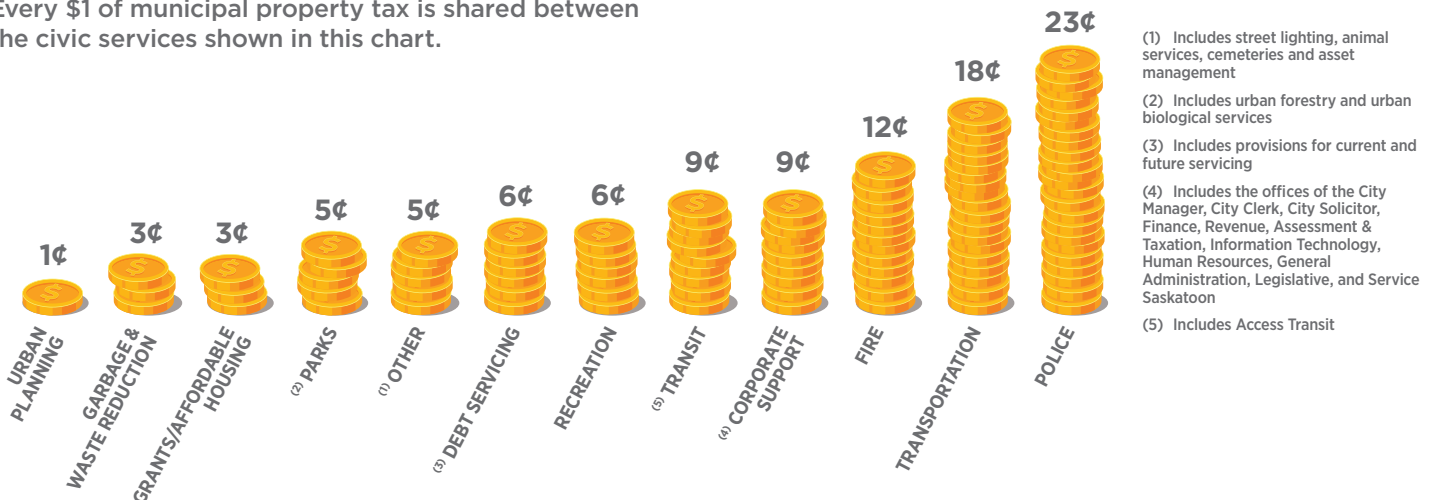


Lowest municipal tax increase since 2006



HOW YOUR MUNICIPAL PROPERTY TAX WILL BE DISTRIBUTED IN 2021

Every \$1 of municipal property tax is shared between the civic services shown in this chart.



SASKATOON POLICE SERVICE



City of Saskatoon

Operating & Capital Budget
2021 Approved Adjustments

2021 Approved Adjusted Financial Plan Summary

	2019 Actual	2019 Budget	2020 Budget	2021 Orig. Budget	2021 Adj. Budget	2021 Net Adj.
Revenue						
Policing	(11,987.9)	(10,410.3)	(10,749.0)	(10,779.0)	(10,779.0)	-
Total Revenue	(11,987.9)	(10,410.3)	(10,749.0)	(10,779.0)	(10,779.0)	-
Gross Expenses						
Policing	106,286.3	105,014.0	110,431.1	114,776.9	114,990.1	213.2
Total Expenses	106,286.3	105,014.0	110,431.1	114,776.9	114,990.1	213.2
Tax Support	94,298.4	94,603.7	99,682.1	103,997.9	104,211.1	213.2

Summary of 2021 FTE Changes

	2020 Appr. Budget	2021 Orig. Budget	2021 Adj. Budget	Change
Full Time Equivalents	681.5	687.3	692.3	5.0

During Budget Deliberations on December 2-3, 2020, the Saskatoon Police Service (SPS) presented a 2021 adjustment to the 2021 original budget for an additional \$412.5. The majority of this increase related to salary and payroll costs for the promotion and addition of various Constable positions.

Council-Directed Changes:

City Council resolved that \$199.3 be removed from the 2021 budget adjustment for the SPS and that the Saskatoon Board of Police Commissioners bring back a revised 2021 operating and capital budget by December 11, 2020.

The overall net result was an expenditure increase of \$213.2 that was approved by City Council. Included within the SPS budget are the addition of 5.0 FTEs for five Special Constable positions.

Operating Impacts resulting from Capital Budget Adjustments:

There were no related Operating Impacts (from capital projects) resulting from the 2021 adjusted budget process.

Unanticipated External Factors:

There were no Unanticipated External Factors resulting from the 2021 adjusted budget process.

Summary of Funded Capital Investments

	2021 Orig. Budget	2021 Appr. Budget	2022 Plan	2023 Plan	2024 Plan
Policing	2,693.0	2,869.0	2,941.0	2,825.0	2,998.0
Total	2,693.0	2,869.0	2,941.0	2,825.0	2,998.0

Detail Adjustments to Funded Capital Investments

Funded Capital Projects	2021 Original Budget	2021 Approved Budget	2022 Plan	2023 Plan	2024 Plan
P1389: POLICE-NOTEBOOK REPLACEMENT (IN-CAR)	280.0	340.0	-	-	-
P2119: POLICE-RADIO REPLACEMENT	134.0	134.0	-	106.0	-
P2389: POLICE-FLEET ADDITIONS	199.0	470.0	386.0	170.0	170.0
P2487: POLICE-DICTATION SYSTEM REPLACEMENT	-	-	-	252.0	-
P2489: POLICE-FURNITURE REPLACEMENT	50.0	50.0	50.0	50.0	50.0
P2497: POLICE-EQUIPMENT REPLACEMENT	451.0	456.0	725.0	421.0	574.0
P2498: POLICE-EQUIPMENT EXPANSION	77.0	155.0	-	-	-
P2499: POLICE-TECHNOLOGY REPLACEMENT	1,161.0	673.0	1,019.0	1,358.0	1,100.0
P2610: POLICE-TECHNOLOGY EXPANSION	341.0	591.0	470.0	468.0	255.0
P2618: POLICE-FACILITY RENOVATION	-	-	181.0	-	68.0
P2619: POLICE-AIRCRAFT EQUIPMENT REPLACEMENT	-	-	110.0	-	781.0
Total	2,693.0	2,869.0	2,941.0	2,825.0	2,998.0

Council-Directed Changes:

There were no Council-Directed Changes regarding the prioritization of capital projects.

Unanticipated External/Other Significant Factors:

During Budget Deliberations on December 2-3, 2020, the SPS presented a 2021 adjustment to the 2021 original capital budget for an additional \$176.0 per the table above.

2021 Approved Adjusted Financial Plan Summary

	2019 Actual	2019 Budget	2020 Budget	2021 Orig. Budget	2021 Adj. Budget	2021 Net Adj.
Revenue						
Emergency Management	(17.7)	(22.5)	(67.5)	(67.5)	(67.5)	-
Fire Services	(1,252.6)	(973.4)	(1,193.4)	(1,202.4)	(1,202.4)	-
Total Revenue	(1,270.3)	(995.9)	(1,260.9)	(1,269.9)	(1,269.9)	-
Gross Expenses						
Emergency Management	449.4	441.8	1,004.3	1,255.5	1,247.5	(8.0)
Fire Services	53,232.4	50,430.9	52,131.0	53,420.2	53,473.6	53.4
Total Expenses	53,681.7	50,872.7	53,135.3	54,675.7	54,721.1	45.4
Tax Support	52,411.4	49,876.8	51,874.4	53,405.8	53,451.2	45.4

Summary of 2021 FTE Changes

	2020 Appr. Budget	2021 Orig. Budget	2021 Adj. Budget	Change
Full Time Equivalents	343.0	343.0	343.0	0.0

Council-Directed Changes:

There were no Council directed changes resulting from the 2021 Adjusted Operating Budget process.

Operating Impacts resulting from Capital Budget Adjustments:

There were no related Operating Impacts (from capital projects) resulting from the 2021 adjusted budget process.

Unanticipated External Factors:

There were no revenue impacts associated to this Business Line. The COVID-19 pandemic created an overall \$86.0 increase in expenditures to this Business Line. Of this amount, a \$19.0 reduction in expenditures was the result of restrictions on travel leading to the Corporate-wide staff training reduction. An additional expenditure increase of \$105.0 was added for a one year temporary Fire Instructor position to address the backlog in training certification requirements resulting from the COVID-19 pandemic. Other significant external factors included a \$7.6 reduction in fuel expenditures as actual prices were trending below current assumed rates, and a \$33.0 reduction in expenditures relating to the removal of the 3% expected electrical rate increase plus the 10% provincial rebate.

Summary of Funded Capital Investments

	2021 Orig. Budget	2021 Appr. Budget	2022 Plan	2023 Plan	2024 Plan
Fire Services	1,495.0	6,780.0	1,480.0	1,185.0	740.0
Total	1,495.0	6,780.0	1,480.0	1,185.0	740.0

Detail Adjustments to Funded Capital Investments

Funded Capital Projects	2021 Original Budget	2021 Approved Budget	2022 Plan	2023 Plan	2024 Plan
P0582: FIRE-EQUIPMENT & SMALL VEHICLE REPLACEMENT	210.0	210.0	260.0	160.0	385.0
P2379: FIRE-MAJOR APPARATUS REPLACEMENT	865.0	1,900.0	865.0	670.0	-
P2504: FIRE-NEW EQUIPMENT	150.0	150.0	100.0	100.0	100.0
P2509: FIRE-UNIFORMS	270.0	270.0	255.0	255.0	255.0
P2525: FIRE-REGIONAL TRAINING FACILITY	-	4,250.0	-	-	-
Total	1,495.0	6,780.0	1,480.0	1,185.0	740.0

Council-Directed Changes:

There were no Council-Directed Changes regarding the prioritization of capital projects.

Unanticipated External/Other Significant Factors:

The \$1.0 million increase in budget to P.02379 FIRE-MAJOR APPARATUS REPLACEMENT is for the replacement of an Aerial Ladder Truck.

The addition of \$4.25 million to P.02525 FIRE-REGIONAL TRAINING FACILITY is for the development of a Regional Fire Training Facility that also will support corporate needs beyond the Saskatoon Fire Department (SFD). This facility is an important component for SFD to complete recruitment, train new recruits, strengthen community partnerships, and promote diversity in the fire service.

SASKATOON PUBLIC LIBRARY



Adjusted Budget

City of Saskatoon

Operating & Capital Budget
2021 Approved Adjustments

2021 Approved Adjusted Financial Plan Summary

	2019 Actual	2019 Budget	2020 Budget	2021 Orig. Budget	2021 Adj. Budget	2021 Net Adj.
Revenue						
Library Property Levy	(24,871.1)	(24,905.7)	(26,198.8)	(27,470.2)	(27,470.2)	-
Public Library	(976.5)	(938.0)	(994.0)	(996.4)	(996.4)	-
Total Revenue	(25,847.6)	(25,843.7)	(27,192.8)	(28,466.6)	(28,466.6)	-
Gross Expenses						
Library Property Levy	-	-	-	-	-	-
Public Library	25,847.6	25,843.7	27,192.8	28,466.6	28,466.6	-
Total Expenses	25,847.6	25,843.7	27,192.8	28,466.6	28,466.6	-
Tax Support	-	-	-	-	-	-

Summary of 2021 FTE Changes

	2020 Appr. Budget	2021 Orig. Budget	2021 Adj. Budget	Change
Full Time Equivalents	150.6	152.6	152.6	0.0

There were no changes to the original 2021 approved operating budget for the Saskatoon Public Library.

Summary of Funded Capital Investments

	2021 Orig. Budget	2021 Appr. Budget	2022 Plan	2023 Plan	2024 Plan
Public Library	200.0	200.0	100.0	100.0	100.0
Total	200.0	200.0	100.0	100.0	100.0

Detail Adjustments to Funded Capital Investments

Funded Capital Projects	2021 Original Budget	2021 Approved Budget	2022 Plan	2023 Plan	2024 Plan
P0838: LIBRARY-EQUIPMENT REPLACEMENT	200.0	200.0	100.0	100.0	100.0
Total	200.0	200.0	100.0	100.0	100.0

There were no changes to the original 2021 approved capital budget for the Saskatoon Public Library.

ARTS, CULTURE AND EVENTS VENUES

2021
Adjusted Budget

City of Saskatoon

Operating & Capital Budget
2021 Approved Adjustments

2021 Approved Adjusted Financial Plan Summary

	2019 Actual	2019 Budget	2020 Budget	2021 Orig. Budget	2021 Adj. Budget	2021 Net Adj.
Revenue						
Rimai Modern	-	-	-	-	-	-
SaskTel Centre	-	-	-	-	-	-
TCU Place	-	-	-	-	-	-
Total Revenue	-	-	-	-	-	-
Gross Expenses						
Rimai Modern	6,190.0	5,930.5	6,155.1	6,379.7	6,379.7	-
SaskTel Centre	582.3	560.0	560.0	560.0	560.0	-
TCU Place	1,758.6	1,758.8	1,758.4	1,757.9	1,757.9	-
Total Expenses	8,530.9	8,249.3	8,473.5	8,697.6	8,697.6	-
Tax Support	8,530.9	8,249.3	8,473.5	8,697.6	8,697.6	-

Summary of 2021 FTE Changes

	2020 Appr. Budget	2021 Orig. Budget	2021 Adj. Budget	Change
Full Time Equivalents	163.4	163.4	163.4	0.0

There were no changes to the original 2021 approved operating budget for the Arts, Culture and Events Venues Business Line.

Arts, Culture and Events Venues



City of Saskatoon

Operating & Capital Budget
2021 Approved Adjustments

Summary of Funded Capital Investments

	2021 Orig. Budget	2021 Appr. Budget	2022 Plan	2023 Plan	2024 Plan
Remai Modern	80.0	80.0	-	-	-
SaskTel Centre	108.0	108.0	163.0	373.0	593.0
TCU Place	544.0	544.0	448.0	256.0	714.0
Total	732.0	732.0	611.0	629.0	1,307.0

Detailed Adjustments to Funded Capital Investments

Funded Capital Projects	2021 Original Budget	2021 Approved Budget	2022 Plan	2023 Plan	2024 Plan
P0740: TCU PLACE-EQUIPMENT REPAIR/REPLACEMENTS	544.0	544.0	448.0	256.0	714.0
P1812: SKTEL CENTRE-EQUIPMENT PURCHASES	108.0	108.0	163.0	373.0	593.0
P1834: REMAI - EQUIPMENT PURCHASES	80.0	80.0	-	-	-
Total	732.0	732.0	611.0	629.0	1,307.0

There were no changes to the original 2021 approved capital budget for the Arts, Culture and Events Venues Business Line.

ENVIRONMENTAL HEALTH



City of Saskatoon

Operating & Capital Budget
2021 Approved Adjustments

2021 Approved Adjusted Financial Plan Summary

	2019 Actual	2019 Budget	2020 Budget	2021 Orig. Budget	2021 Adj. Budget	2021 Net Adj.
Revenue						
Sustainability	-	-	-	-	-	-
Urban Biological Services	(2.0)	(2.0)	(2.0)	(2.0)	(2.0)	-
Urban Forestry	-	-	-	-	-	-
Waste Handling Service	(4,460.2)	(5,180.0)	(6,613.9)	(7,714.8)	(7,495.8)	219.0
Waste Reduction	(2.6)	-	(246.7)	(261.1)	(261.1)	-
Total Revenue	(4,464.8)	(5,182.0)	(6,862.6)	(7,977.9)	(7,758.9)	219.0
Gross Expenses						
Sustainability	1,328.1	1,165.5	1,640.7	1,664.5	1,647.5	(17.0)
Urban Biological Services	950.4	1,040.6	1,069.1	1,107.6	1,097.4	(10.2)
Urban Forestry	3,735.7	3,878.7	3,969.5	4,054.0	4,034.3	(19.7)
Waste Handling Service	13,891.8	13,298.6	15,719.0	18,868.5	18,814.9	(53.6)
Waste Reduction	584.4	553.4	1,288.4	1,181.8	815.2	(366.6)
Total Expenses	20,490.4	19,936.8	23,686.7	26,876.4	26,409.3	(467.1)
Tax Support	16,025.6	14,754.8	16,824.1	18,898.5	18,650.4	(248.1)

Summary of 2021 FTE Changes

	2020 Appr. Budget	2021 Orig. Budget	2021 Adj. Budget	Change
Full Time Equivalents	115.2	115.2	115.2	0.0

Council-Directed Changes:

There were no Council directed changes resulting from the 2021 Adjusted Operating Budget process.

Operating Impacts resulting from Capital Budget Adjustments:

There were no related Operating Impacts (from capital projects) resulting from the 2021 adjusted budget process.

Unanticipated External Factors:

The Revenue impact resulting from the COVID-19 Pandemic, created a \$219.0 reduction in revenue due to lost waste collection and landfill tipping revenue resulting from business shutdowns. The COVID-19 pandemic also created an overall \$62.0 reduction in expenditures to this Business Line resulting from restrictions on travel leading to the Corporate-wide staff training reduction. Other significant external factors included a \$37.9 reduction in fuel expenditures as actual prices were trending below current assumed rates, and a \$4.0 reduction in expenditures relating to the removal of the 3% expected electrical rate increase plus the 10% provincial rebate. The remaining \$363.2 reduction in expenditures relates to a cost recovery, from funding received within the waste services utility due to a change in the Multi-Material Stewardship Western (MMSW) payment model/rate structure effective January 1, 2021.

Summary of Funded Capital Investments

	2021 Orig. Budget	2021 Appr. Budget	2022 Plan	2023 Plan	2024 Plan
Sustainability	204.0	204.0	-	-	-
Urban Forestry	490.0	490.0	150.0	150.0	150.0
Waste Handling Service	949.2	1,039.2	2,308.2	6,358.2	958.2
Total	1,643.2	1,733.2	2,458.2	6,508.2	1,108.2

Detail Adjustments to Funded Capital Investments

Funded Capital Projects	2021 Original Budget	2021 Approved Budget	2022 Plan	2023 Plan	2024 Plan
P1475: AUTO'D GARBAGE CONTAINER REPL	449.2	449.2	458.2	458.2	458.2
P1964: WASTE REDUCTION INTIATIVES	54.0	54.0	-	-	-
P2051: LANDFILL OPTIMIZATION	500.0	590.0	1,850.0	5,900.0	500.0
P2390: GREEN INFRASTRUCTURE STRATEGY	150.0	150.0	-	-	-
P1669: PSYLLID IMPACTED TREE REMOVAL/REPLANTING	490.0	490.0	150.0	150.0	150.0
Total	1,643.2	1,733.2	2,458.2	6,508.2	1,108.2
Unfunded	-	-	805.0	405.0	-

Council-Directed Changes:

There were no Council-Directed Changes regarding the prioritization of capital projects.

Unanticipated External/Other Significant Factors:

The \$90.0 increased budget request for P.02051 LANDFILL OPTIMIZATION, is to continue the work to increase the available airspace and maximize the overall life of the Landfill. The additional funds will be used to purchase equipment and to complete construction of the vertical wells via external contracts.

Environmental Health

City of Saskatoon

Operating & Capital Budget
2021 Approved Adjustments

UTILITIES



City of Saskatoon

Operating & Capital Budget
2021 Approved Adjustments

2021 Approved Adjusted Financial Plan Summary

	2019 Actual	2019 Budget	2020 Budget	2021 Orig. Budget	2021 Adj. Budget	2021 Net Adj.
Revenue						
Saskatoon Light & Power	(170,113.5)	(166,856.9)	(172,107.9)	(177,978.4)	(169,048.2)	8,930.2
Storm Water Management	(8,280.0)	(8,121.9)	(9,987.0)	(11,756.0)	(11,756.0)	-
Waste Services Utility	(9,642.2)	(9,594.7)	(11,080.6)	(11,355.5)	(11,995.2)	(639.7)
Wastewater Utility	(74,711.8)	(78,920.8)	(79,400.0)	(81,778.7)	(78,788.5)	2,990.2
Water Utility	(90,873.8)	(95,897.1)	(98,046.8)	(101,739.8)	(97,436.7)	4,303.1
Total Revenue	(353,621.3)	(359,391.4)	(370,622.3)	(384,608.4)	(369,024.6)	15,583.8
Gross Expenses						
Saskatoon Light & Power	170,113.5	166,856.9	172,107.9	177,978.4	169,048.2	(8,930.2)
Storm Water Management	8,280.0	8,121.9	9,987.0	11,756.0	11,756.0	-
Waste Services Utility	9,642.2	9,594.7	11,080.6	11,355.5	11,995.2	639.7
Wastewater Utility	74,711.8	78,920.8	79,400.0	81,778.7	78,788.5	(2,990.2)
Water Utility	90,873.8	95,897.1	98,046.8	101,739.8	97,436.7	(4,303.1)
Total Expenses	353,621.3	359,391.4	370,622.3	384,608.4	369,024.6	(15,583.8)
Tax Support	-	-	-	-	-	-

Summary of 2021 FTE Changes

	2020 Appr. Budget	2021 Orig. Budget	2021 Adj. Budget	Change
Full Time Equivalents	370.3	374.3	374.3	0.0

Council-Directed Changes:

There were no Council directed changes resulting from the 2021 adjusted operating budget process.

Operating Impacts resulting from Capital Budget Adjustments:

There were no related Operating Impacts (from capital projects) resulting from the 2021 adjusted budget process.

Unanticipated External Factors:

The Revenue impact as a result of significant external factors, created a \$8.9 million reduction in revenue due to the removal of the 3% expected electrical rate (within the Saskatoon Light & Power Service Line). In addition, a \$7.3 million reduction in revenue in the Water and Waste Water Utilities is expected from an approximately 5% revenue reduction than previously budgeted due to increased conservation efforts from consumers; and anticipated usage to be approximately 2.6% less than previously budgeted resulting from the COVID-19 Pandemic. Revenues however were increased by \$639.7 within the Waste Services Utility due to a change in the Multi-Material Stewardship Western (MMSW) payment model/rate structure effective January 1, 2021. The COVID-19 pandemic also created an overall \$130.0 reduction in expenditures resulting from restrictions on travel leading to the Corporate-wide staff training reduction. Other significant external factors included a \$30.4 reduction in fuel expenditures as actual prices were trending below current assumed rates. All Revenue and Expenditure Impacts were mitigated by reductions in capital reserve transfers resulting in a net \$0.0 impact to this Business Line.

Summary of Funded Capital Investments

	2021 Orig. Budget	2021 Apr. Budget	2022 Plan	2023 Plan	2024 Plan
Saskatoon Light & Power	17,648.0	16,348.0	15,825.0	15,715.0	14,700.0
Storm Water Management	13,330.0	13,330.0	13,073.0	12,211.0	12,433.0
Wastewater Utility	28,518.0	32,638.0	44,588.2	26,166.9	24,963.0
Water Utility	62,784.0	86,296.0	41,734.0	53,823.0	32,313.0
Total	122,280.0	148,612.0	115,220.2	107,915.9	84,409.0

Detail Adjustments to Funded Capital Investments

Funded Capital Projects	2021 Original Budget	2021 Approved Budget	2022 Plan	2023 Plan	2024 Plan
P0687: WW- ASSET REPLACEMENT	1,154.0	1,154.0	1,582.0	3,024.0	1,188.0
P0724: SL&P - REVENUE METER - NEW & REPLACEMENT	350.0	350.0	350.0	350.0	350.0
P0736: SL&P - CUSTOMER UPGRADES AND EXTENSIONS	2,560.0	2,560.0	2,560.0	2,560.0	2,560.0
P0825: SL&P - STREET LIGHT UPGRADES	-	-	165.0	100.0	170.0
P1016: SL&P - NEIGHBOURHOOD STREET LIGHT UPGRDS	-	-	300.0	150.0	-
P1054: WTR-ASSET REPLACEMENT	2,951.0	2,951.0	1,772.0	2,656.0	2,081.0
P1174: SL&P - STREET LIGHTS - LAND DEVELOPMENT	1,758.0	1,758.0	1,500.0	1,500.0	1,500.0

City of Saskatoon

Operating & Capital Budget 2021 Approved Adjustments

P1243: WW- LIFT STATION UPGRADES	1,545.0	1,545.0	1,591.0	1,639.0	1,688.0
P1255: SL&P - DISTRIBUTION - EQUIPMENT UPGRADE	250.0	250.0	250.0	250.0	250.0
P1256: SL&P - SUBSTATION UPGRADES	3,000.0	3,000.0	200.0	2,500.0	-
P1257: SL&P - SECURITY IMPROVEMENTS	120.0	120.0	120.0	100.0	100.0
P1268: SL&P - NETWORK VAULTS	600.0	600.0	950.0	-	300.0
P1269: SL&P - NORTH DOWNTOWN DEVELOPMENT	-	-	-	-	720.0
P1272: SL&P - BUILDINGS & GROUNDS	1,300.0	-	1,400.0	270.0	500.0
P1281: SL&P - SUSTAIN POWER GENERATION OPTIONS	200.0	200.0	200.0	200.0	200.0
P1282: SL&P - STREET LIGHTS - MITIGATION	1,200.0	1,200.0	1,200.0	1,200.0	1,475.0
P1286: SL&P - ELEC SYS PLANNING STUDIES	205.0	205.0	-	-	205.0
P1295: SL&P - NETWORK - MAJOR ASSETS	-	-	300.0	400.0	-
P1296: SL&P - NETWORK - CIVIL INFRASTRUCTURE	300.0	300.0	300.0	300.0	300.0
P1297: SL&P - NETWORK - PRIMARY LINES	200.0	200.0	200.0	-	200.0
P1298: SL&P - NETWORK - SECONDARY LINES	-	-	60.0	-	-
P1299: SL&P - NETWORK - PROTECTION & CONTROL	520.0	520.0	260.0	-	260.0
P1301: SL&P - SUBSTATION COMMUNICATION UPGRADE	135.0	135.0	135.0	135.0	135.0
P1305: SL&P - FEEDER UPGRADES/REPLACEMENT	2,275.0	2,275.0	2,375.0	2,625.0	2,625.0
P1308: SL&P - 15 KV CONV - INTERMED SUBSTATIONS	1,200.0	1,200.0	1,200.0	1,200.0	1,400.0
P1310: SL&P - UTILITY - RESEARCH & DEVELOPMENT	165.0	165.0	165.0	165.0	165.0
P1316: SL&P - TRANSMIS POLE/STRUCTURE UPGRADES	-	-	100.0	150.0	100.0
P1326: SL&P - SUBSTATION MONITORING SYS UPGRADE	150.0	150.0	100.0	50.0	50.0
P1329: SL&P - SUBSTATION RELAY UPGRADES	550.0	550.0	550.0	550.0	550.0
P1332: SL&P - SUBSTATION SERVICE LIFE EXTENSION	-	-	-	150.0	-
P1353: SL&P - EQUIPMENT UPGRADE & REPLACEMENT	560.0	560.0	535.0	560.0	535.0

City of Saskatoon

Operating & Capital Budget 2021 Approved Adjustments

P1493: EAST RIVERBANK STABILIZATION	1,125.0	1,125.0	1,148.0	1,170.0	1,194.0
P2197: WTR - WATER AND ENERGY CONSERVATION INITIATIVES	340.0	340.0	-	-	-
P2219: WTR-N.E. SECTOR RESERVOIR	21,218.0	44,730.0	-	-	-
P2230: WW-INFRASTRUCTURE UPGRADES	2,575.0	2,575.0	2,652.0	2,732.0	2,814.0
P2255: W&S CAPACITY ANALYSIS FOR REDEVELOPMENT AND MASTER PLANNING	100.0	100.0	100.0	100.0	100.0
P2263: WTR-WATERSHED MGMT AND ASSESSMENT PROGRAM	256.0	256.0	-	-	-
P2313: SL&P - UTILITY GENERATION	50.0	50.0	350.0	250.0	50.0
P2558: WTR-CLARIFIER TUBE SETTLERS	-	-	-	9,835.0	-
P2561: WTR-INFRASTRUCTURE UPGRADES	1,030.0	1,030.0	5,305.0	5,464.0	5,628.0
P2562: WTR-CLARIFIER CONSTRUCTION	1,136.0	1,136.0	11,813.0	12,168.0	-
P2563: WTR-LOW LIFT UPGRADE	4,120.0	4,120.0	-	-	-
P2571: WTR-CHLORINE ROOM CAPACITY UPGRADE	5,665.0	5,665.0	-	-	-
P2572: WTR-ENGINEERED WTR DRAWINGS	104.0	104.0	106.0	110.0	112.0
P2581: WW-FACILITY UPGRADE N40/WW	4,120.0	4,120.0	-	-	-
P2582: WW-PEP FORCEMAIN/INFLUENT CHANNEL INSPECTION	-	-	2,122.0	-	-
P2585: WW-BIOREACTOR EXPANSION	11,373.0	11,373.0	11,716.0	-	-
P2586: WW-UV EXPANSION	602.0	602.0	8,883.0	-	-
P2592: WW-N40 FORCEMAIN	-	4,120.0	8,154.0	10,927.0	11,255.0
P2594: WTR-METER SHOP/RECEIVING BUILDING	3,090.0	3,090.0	-	-	-
P1615: WATER DISTRIBUTION	20,673.0	20,673.0	20,479.0	21,292.0	22,143.0
P1616: WASTE WATER COLLECTION	5,663.0	5,663.0	6,210.2	6,364.9	6,523.0
P1617: PRIMARY WATER MAINS	2,201.0	2,201.0	2,259.0	2,298.0	2,349.0
P1618: SANITARY SEWER TRUNKS	1,386.0	1,386.0	1,578.0	1,380.0	1,395.0
P1619: STORM SEWER TRUNK AND COLLECTION	11,587.0	11,587.0	11,294.0	10,397.0	10,583.0
P1621: STORM SEWER POND PRESERVATION	618.0	618.0	631.0	644.0	656.0
Total	122,280.0	148,612.0	115,220.2	107,915.9	84,409.0

Council-Directed Changes:

There were no Council-Directed Changes regarding the prioritization of capital projects.

Unanticipated External/Other Significant Factors:

The \$23.5 million increase in budget to P.02219 WTR-N.E. SECTOR RESERVOIR is a result of the original 2022 Budgets being reallocated forward earlier than previously planned (all to the 2021 Budget year) to meet the timelines required for external funding. The revised project price includes an increase in the cost of land and is partially funded through borrowing.

The addition of \$4.1 million for P.02592 WW-N40 FORCEMAIN is a result of the original 2025 Planned Budget being reallocated forward earlier than previously planned (2021 through 2024 Budget years) to meet the timelines required for external funding.

The removal of \$1.3 million from P.01272 SL&P - BUILDINGS & GROUNDS is a result of a change in scope to this project, no longer requiring these funds.

Utilities

City of Saskatoon

Operating & Capital Budget
2021 Approved Adjustments

TRANSPORTATION



City of Saskatoon

Operating & Capital Budget
2021 Approved Adjustments

2021 Approved Adjusted Financial Plan Summary

	2019 Actual	2019 Budget	2020 Budget	2021 Orig. Budget	2021 Adj. Budget	2021 Net Adj.
Revenue						
Access Transit	(1,208.0)	(1,170.3)	(1,185.3)	(1,195.3)	(1,089.8)	105.5
Bridges, Subways, Overpasses	-	-	-	-	-	-
Engineering	-	-	-	-	-	-
Impound Lot	(304.0)	(376.2)	(440.0)	(440.0)	(334.4)	105.6
Parking	(6,735.5)	(6,734.8)	(6,740.8)	(6,801.9)	(5,259.7)	1,542.2
Road Maintenance	(304.5)	(278.6)	(278.6)	(278.6)	(278.6)	-
Snow & Ice Management	(557.8)	(554.7)	(554.7)	(554.7)	(554.7)	-
Street Cleaning & Sweeping	-	-	-	-	-	-
Street Lighting	(30.8)	(30.8)	(30.8)	(30.8)	(30.8)	-
Transit Operations	(14,830.7)	(14,757.6)	(14,757.6)	(14,757.6)	(8,950.9)	5,806.7
Transportation Services	(197.5)	(240.7)	(240.7)	(240.7)	(240.7)	-
Total Revenue	(24,168.9)	(24,143.7)	(24,228.5)	(24,299.6)	(16,739.6)	7,560.0
Gross Expenses						
Access Transit	5,778.4	5,787.2	6,101.7	6,387.3	6,351.0	(36.3)
Bridges, Subways, Overpasses	7,405.9	7,410.0	7,820.8	8,331.2	8,328.2	(3.0)
Engineering	705.3	724.7	757.4	773.8	764.8	(9.0)
Impound Lot	378.9	376.2	440.0	440.0	439.2	(0.8)
Parking	3,816.0	3,946.8	3,874.6	4,189.1	4,161.2	(27.9)
Road Maintenance	44,273.6	44,774.0	46,003.4	47,070.6	47,050.0	(20.6)
Snow & Ice Management	14,314.9	13,665.2	13,997.6	14,329.4	14,297.1	(32.3)
Street Cleaning & Sweeping	4,290.1	4,356.9	4,504.6	4,636.4	4,624.4	(12.0)
Street Lighting	7,247.2	7,232.0	7,485.4	7,824.9	6,970.2	(854.7)
Transit Operations	42,977.4	43,314.6	45,560.2	47,129.0	46,476.0	(653.0)
Transportation Services	8,072.7	7,700.7	7,874.6	8,068.8	7,998.1	(70.7)

Transportation

City of Saskatoon	Operating & Capital Budget 2021 Approved Adjustments					
Total Expenses	139,260.3	139,288.3	144,420.3	149,180.5	147,460.2	(1,720.3)
Tax Support	115,091.4	115,144.6	120,191.8	124,880.9	130,720.6	5,839.7

Summary of 2021 FTE Changes

	2020 Appr. Budget	2021 Orig. Budget	2021 Adj. Budget	Change
Full Time Equivalents	637.4	641.1	641.1	0.0

Council-Directed Changes:

During Budget Deliberations on December 2-3, 2020, City Council resolved to reduce parking meter revenue by \$141.9 (within this Business Line) for free Saturday parking from January 1 - March 31, 2021. This was partially offset by a \$13.6 reduction in expenditures associated to fees and security reductions for 3 months of free parking.

Operating Impacts resulting from Capital Budget Adjustments:

There were no related Operating Impacts (from capital projects) resulting from the 2021 adjusted budget process.

Unanticipated External Factors:

The Revenue impact resulting from the COVID-19 Pandemic, resulted in an overall \$7.4 million reduction in revenue; \$1.4 million from reduced parking revenue, \$105.6 in reduced impound lot revenue, and \$5.9 million in reduced transit revenue. The COVID-19 pandemic also created an overall \$105.0 reduction in expenditures to this Business Line resulting from restrictions on travel leading to the Corporate-wide staff training reduction. Other significant external factors included a \$603.9 reduction in fuel expenditures as actual prices were trending below current assumed rates, and a \$912.1 reduction in expenditures relating to the removal of the 3% expected electrical rate increase plus the 10% provincial rebate. The remaining \$85.7 reduction in expenditures relates to debt savings due to the retirement of the Transit FCM loan.

Summary of Funded Capital Investments

	2021 Orig. Budget	2021 Appr. Budget	2022 Plan	2023 Plan	2024 Plan
Access Transit	350.0	350.0	902.0	928.0	957.0
Bridges, Subways, Overpasses	2,604.0	2,604.0	49,987.0	10,008.0	7,083.0
Parking	790.0	790.0	165.0	-	215.0
Road Maintenance	34,650.0	34,650.0	36,080.0	36,780.0	37,080.0
Transit Operations	2,663.0	2,663.0	43,630.0	42,121.0	42,684.0
Transportation Services	5,988.0	5,988.0	13,537.0	5,215.0	5,240.0
Total	47,045.0	47,045.0	144,301.0	95,052.0	93,259.0

Transportation

City of Saskatoon

Operating & Capital Budget
2021 Approved Adjustments

Detail Adjustments to Funded Capital Investments

Funded Capital Projects	2021 Original Budget	2021 Approved Budget	2022 Plan	2023 Plan	2024 Plan
P0583: REPLACE/REFURB BUSES	840.0	840.0	6,820.0	9,320.0	9,851.0
P0671: AUXILIARY VEH/EQUIP	50.0	50.0	50.0	50.0	50.0
P0837: LANE REHAB & DRAINAGE IMPROV	1,700.0	1,700.0	1,780.0	1,780.0	1,780.0
P0959: UPGRADE BOUNDARY ROADS	400.0	400.0	400.0	400.0	400.0
P1194: ENGINE OVERHAUL	558.0	558.0	575.0	608.0	640.0
P1504: NEIGH.TRAFFIC REVIEW PERMANENT INSTALLATIONS	520.0	520.0	375.0	500.0	500.0
P1512: NEIGHBOURHOOD TRAFFIC MANAGEMENT	100.0	100.0	100.0	100.0	100.0
P1522: TRAFFIC NOISE ATTENUATION	-	-	50.0	-	-
P1526: CIRCLE DR BRIDGE REPAIR	-	-	536.0	4,824.0	-
P1527: UNIVERSITY BRIDGE REHAB	-	-	300.0	-	-
P1551: BROADWAY BRIDGE REPAIRS	-	-	-	-	1,030.0
P1556: SYSTEM UPGRADES/REPLACEMENTS	50.0	50.0	50.0	50.0	50.0
P1994: MARQUIS DR/IDYLLWYLD DR INTERCHANGE	-	-	2,700.0	-	-
P2003: HWY 14/HWY 7 GRADE SEPARATION	-	-	-	4,792.0	-
P2013: CIRCLE DR/AIRPORT DR GRADE SEPARATION	-	-	-	-	1,600.0
P2020: 17TH STREET CORRIDOR EXTENSION	773.0	773.0	8,222.0	-	-
P2025: MARQUIS DR/HWY 16 GRADE SEPARATION	-	-	-	-	1,800.0
P2040: UNDERWATER PIER INSPECTIONS	150.0	150.0	-	-	-
P2043: TU-CURB REPLACEMENT/REHABILITATION	200.0	200.0	200.0	200.0	200.0
P2095: ACCESS TRANSIT-BUS REPLACEMENTS	350.0	350.0	902.0	928.0	957.0
P2097: BUS SEAT REPLACEMENT	-	-	75.0	-	-
P2234: WALKWAY MANAGEMENT	50.0	50.0	50.0	50.0	50.0
P2265: TRANSPORTATION EQUIPMENT ACQUISITIONS	50.0	50.0	75.0	50.0	75.0

Transportation

City of Saskatoon

Operating & Capital Budget 2021 Approved Adjustments

P2269: ACCOMMODATION CONSTRUCTION	100.0	100.0	100.0	100.0	100.0
P2270: PAVED ROADS AND SIDEWALK PRESERVATION	32,250.0	32,250.0	33,600.0	34,300.0	34,600.0
P2288: TRANSPORTATION SAFETY	1,230.0	1,230.0	1,455.0	1,530.0	1,530.0
P2289: TRANSPORTATION PLANNING	250.0	250.0	250.0	-	-
P2290: TRAFFIC CONTROL SYSTEMS	1,200.0	1,200.0	1,125.0	1,150.0	1,150.0
P2317: TRANSIT SHELTERS/BENCHES	100.0	100.0	-	-	-
P2323: RIDERSHIP GROWTH INITIATIVES	315.0	315.0	300.0	375.0	375.0
P2328: TRANSIT IMPLEMENTATION PLAN	450.0	450.0	35,760.0	31,668.0	31,668.0
P2395: CIRCLE DRIVE/14TH ST-NB	-	-	-	-	1,440.0
P2397: CIRCLE DRIVE/8TH ST - NB/SB	1,800.0	1,800.0	-	-	-
P2398: ATTRIDGE DR/CIRCLE DR OVERPASS	-	-	900.0	-	-
P2401: PEDESTRIAN CROSSING STRUCTURES	365.0	365.0	-	-	-
P2406: MINOR BRIDGE REPAIRS	289.0	289.0	1,289.0	289.0	289.0
P2409: TRAFFIC OPERATIONS & MANAGEMENT	660.0	660.0	660.0	660.0	660.0
P2410: WARMAN ROAD OVER CIRCLE DRIVE OVERPASS	-	-	562.0	-	-
P2429: LICENSE PLATE RECOGNITION SYSTEM EXPANSION	-	-	115.0	-	115.0
P2433: 8TH STREET & CPR GRADE SEPARATION	-	-	38,500.0	-	-
P2434: HWY 11 & HWY 16 CLOVERLEAF	-	-	5,200.0	-	-
P2468: ACTIVE TRANSPORTATION PLAN IMPLEMENTATION	1,105.0	1,105.0	1,125.0	1,125.0	1,125.0
P2546: PARKING TECHNOLOGY	70.0	70.0	-	-	-
P2589: TRANSIT TECHNOLOGY PLAN	350.0	350.0	50.0	100.0	100.0
P2641: PARKING METER POST REMOVAL AND TEMPORARY RESERVE PARKING SIGNAGE	220.0	220.0	-	-	-
P2642: PARKING PAY STATION CARD PAYMENT SYSTEM UPGRADE	500.0	500.0	-	-	-
P2643: PARKING ASSET REHABILITATION	-	-	50.0	-	100.0
P1562: COLLEGE DRIVE EASTBOUND OVER CPR OVERPASS	-	-	-	103.0	924.0
Total	47,045.0	47,045.0	144,301.0	95,052.0	93,259.0

Transportation

City of Saskatoon

Operating & Capital Budget
2021 Approved Adjustments

Unfunded	-	-	44,194.0	101,878.0	45,200.0
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There were no changes to the original 2021 approved capital budget for the Transportation Business Line.

Transportation

City of Saskatoon

Operating & Capital Budget
2021 Approved Adjustments

URBAN PLANNING AND DEVELOPMENT



Adjusted Budget

City of Saskatoon

Operating & Capital Budget
2021 Approved Adjustments

2021 Approved Adjusted Financial Plan Summary

	2019 Actual	2019 Budget	2020 Budget	2021 Orig. Budget	2021 Adj. Budget	2021 Net Adj.
Revenue						
Attainable Housing	-	-	-	-	-	-
Building and Plumbing Permits and Standards	(5,168.3)	(5,919.8)	(5,386.9)	(6,635.4)	(5,624.4)	1,011.0
Business Improvement Districts	-	-	-	-	-	-
Bylaw Compliance	(81.8)	(79.9)	(88.8)	(91.7)	(91.7)	-
Development Review	(549.7)	(652.8)	(1,174.7)	(1,294.0)	(1,061.1)	232.9
Licenses and Permits	(1,425.1)	(1,267.2)	(1,372.0)	(1,440.9)	(1,266.0)	174.9
Long Range Planning	-	(0.9)	(0.9)	(0.9)	(0.9)	-
Neighbourhood Planning	-	-	-	-	-	-
Planning Project Services	-	-	-	-	-	-
Regional Planning	-	-	-	-	-	-
Research & Mapping	(31.1)	(17.3)	(37.3)	(37.3)	(37.3)	-
Urban Design	(2.1)	-	(2.4)	(2.4)	(2.4)	-
Total Revenue	(7,258.2)	(7,937.9)	(8,063.0)	(9,502.6)	(8,083.8)	1,418.8
Gross Expenses						
Attainable Housing	426.3	426.3	428.6	434.3	533.3	99.0
Building and Plumbing Permits and Standards	5,168.3	5,919.8	5,386.9	6,635.4	5,624.4	(1,011.0)
Business Improvement Districts	107.7	107.7	123.9	124.8	124.8	-
Bylaw Compliance	735.0	763.9	790.5	816.8	815.8	(1.0)
Development Review	1,220.8	1,282.8	1,758.7	1,895.0	1,753.2	(141.8)
Licenses and Permits	1,425.1	1,267.2	1,372.0	1,440.9	1,266.0	(174.9)
Long Range Planning	209.6	226.7	282.8	288.0	284.0	(4.0)
Neighbourhood Planning	703.1	762.3	787.4	805.9	800.9	(5.0)
Planning Project Services	171.9	188.9	188.9	188.9	182.9	(6.0)

Urban Planning and Development

City of Saskatoon	Operating & Capital Budget					
	2021 Approved			Adjustments		
Regional Planning	472.0	511.4	550.9	635.0	630.0	(5.0)
Research & Mapping	456.0	478.7	508.7	520.9	517.9	(3.0)
Urban Design	2,474.3	2,485.5	2,764.3	2,578.9	1,990.3	(588.6)
Total Expenses	13,570.2	14,421.2	14,943.6	16,364.8	14,523.5	(1,841.3)
Tax Support	6,311.9	6,483.3	6,880.6	6,862.2	6,439.7	(422.5)

Summary of 2021 FTE Changes

	2020 Appr. Budget	2021 Orig. Budget	2021 Adj. Budget	Change
Full Time Equivalents	124.3	126.3	126.3	0.0

Council-Directed Changes:

During Budget Deliberations on December 2-3, 2020, City Council resolved to implement a funding strategy for the Innovative Housing Program resulting in a \$100.0 expenditure increase in 2021 for an allocation to the Affordable Housing Reserve. In addition, an expenditure decrease of \$56.6 to the Streetscape Reserve is associated to the motion to reduce parking meter revenue for free Saturday parking from January 1 - March 31, 2021.

Operating Impacts resulting from Capital Budget Adjustments:

There were no related Operating Impacts (from capital projects) resulting from the 2021 adjusted budget process.

Unanticipated External Factors:

The Revenue impact resulting from the COVID-19 Pandemic, resulted in an overall \$1.4 million reduction in revenue. This revenue reduction is a result of business licenses, commercial building permits, development permits, subdivision applications, discretionary use and zoning application revenue, and Transportation network revenue expected to be lower than anticipated. Of these revenue reductions, \$1.3 million is offset with reductions in expenditures in order to balance the Building and Plumbing Permits and Standards and the Licenses and Permits self-balancing programs. The COVID-19 Pandemic also created an overall \$46.5 reduction in expenditures to this Business Line resulting from restrictions on travel leading to the Corporate-wide staff training reduction. The remaining \$532.0 reduction in expenditures is associated with less funds being transferred to the Streetscape Reserve which is directly tied to the reduction in parking revenues resulting from the Pandemic.

Summary of Funded Capital Investments

	2021 Orig. Budget	2021 Appr. Budget	2022 Plan	2023 Plan	2024 Plan
Building and Plumbing Permits and Standards	150.0	150.0	-	-	-
Development Review	375.0	375.0	-	-	-
Regional Planning	1,039.0	1,039.0	722.0	580.0	719.0
Neighbourhood Planning	50.0	50.0	50.0	50.0	50.0
Urban Design	1,100.0	1,100.0	3,035.0	1,000.0	-
Planning Project Services	800.0	800.0	-	-	-
Total	3,514.0	3,514.0	3,807.0	1,630.0	769.0

Detail Adjustments to Funded Capital Investments

Funded Capital Projects	2021 Original Budget	2021 Approved Budget	2022 Plan	2023 Plan	2024 Plan
P2034: LAP IMPLEMENTATION	50.0	50.0	50.0	50.0	50.0
P2162: URBAN DESIGN - BIDS	1,100.0	1,100.0	3,035.0	1,000.0	-
P2169: URBAN PLANNING AND DEVELOPMENT PROGRAM ENHANCEMENTS	150.0	150.0	-	-	-
P2300: COMPREHENSIVE ZONING BYLAW REVIEW	375.0	375.0	-	-	-
P2541: GROWTH PLAN TO HALF A MILLION IMPLEMENTATION	800.0	800.0	-	-	-
P2605: REGIONAL PLAN IMPLEMENTATION	1,039.0	1,039.0	722.0	580.0	719.0
Total	3,514.0	3,514.0	3,807.0	1,630.0	769.0
Unfunded	-	-	1,485.0	1,373.0	1,326.0

There were no changes to the original 2021 approved capital budget for the Urban Planning and Development Business Line.

Urban Planning and Development



City of Saskatoon

Operating & Capital Budget
2021 Approved Adjustments

COMMUNITY SUPPORT



City of Saskatoon

Operating & Capital Budget
2021 Approved Adjustments

2021 Approved Adjusted Financial Plan Summary

	2019 Actual	2019 Budget	2020 Budget	2021 Orig. Budget	2021 Adj. Budget	2021 Net Adj.
Revenue						
Animal Services	(714.1)	(692.6)	(726.2)	(726.2)	(726.2)	-
Cemeteries	(1,318.2)	(1,574.6)	(1,524.5)	(1,531.3)	(1,531.3)	-
Community Development	(365.6)	(330.0)	(330.0)	(330.0)	(330.0)	-
Community Investments & Supports	-	-	-	-	-	-
Total Revenue	(2,397.9)	(2,597.2)	(2,580.7)	(2,587.5)	(2,587.5)	-
Gross Expenses						
Animal Services	1,431.4	1,407.0	1,474.9	1,510.4	1,509.4	(1.0)
Cemeteries	1,528.4	1,584.9	1,539.2	1,563.7	1,559.2	(4.5)
Community Development	3,577.4	3,790.9	3,877.6	3,949.7	3,535.4	(414.3)
Community Investments & Supports	11,525.1	11,773.3	11,852.4	12,302.0	11,947.3	(354.7)
Total Expenses	18,062.2	18,556.1	18,744.1	19,325.8	18,551.3	(774.5)
Tax Support	15,664.2	15,958.9	16,163.4	16,738.3	15,963.8	(774.5)

Summary of 2021 FTE Changes

	2020 Appr. Budget	2021 Orig. Budget	2021 Adj. Budget	Change
Full Time Equivalents	29.6	29.6	29.6	0.0

Council-Directed Changes:

There were no Council directed changes resulting from the 2021 adjusted operating budget process.

Operating Impacts resulting from Capital Budget Adjustments:

There were no related Operating Impacts (from capital projects) resulting from the 2021 adjusted budget process.

Community Support

City of Saskatoon

Operating & Capital Budget
2021 Approved Adjustments

Unanticipated External Factors:

There were no revenue impacts associated to this Business Line. The COVID-19 pandemic created an overall \$774.5 reduction in expenditures to this Business Line. A \$694.0 reduction in expenditures is attributed to reduced school and accessibility usage at the leisure facilities. A \$14.0 reduction in expenditures resulted from restrictions on travel leading to the Corporate-wide staff training reduction. The remaining expenditures impacts include a \$75.0 expenditure reduction for the provision of civic services from a reduced number of festivals, a \$1.3 expenditure reduction for the removal of the 3% expected electrical rate increase plus the 10% provincial rebate, a \$0.2 reduction in Fuel expenditures and a \$10.0 increase in expenditures for increased contributions to the Saskatoon Community Action Alliance/Community Safety and Well-Being program.

Summary of Funded Capital Investments

	2021 Orig. Budget	2021 Appr. Budget	2022 Plan	2023 Plan	2024 Plan
Total	-	-	-	-	-

Detail Adjustments to Funded Capital Investments

Funded Capital Projects	2021 Original Budget	2021 Approved Budget	2022 Plan	2023 Plan	2024 Plan
Total	-	-	-	-	-

There were no changes to the original 2021 approved capital budget for the Community Support Business Line.

RECREATION AND CULTURE



Adjusted Budget

City of Saskatoon

Operating & Capital Budget
2021 Approved Adjustments

2021 Approved Adjusted Financial Plan Summary

	2019 Actual	2019 Budget	2020 Budget	2021 Orig. Budget	2021 Adj. Budget	2021 Net Adj.
Revenue						
Albert Community Centre	(195.6)	(190.8)	(215.8)	(215.8)	(215.8)	-
Community Partnerships	(21.7)	(18.1)	(18.1)	(18.1)	(18.1)	-
Forestry Farm Park & Zoo	(1,156.8)	(1,218.6)	(1,238.0)	(1,280.6)	(929.6)	351.0
Golf Courses	(3,754.8)	(4,025.6)	(3,910.4)	(3,910.8)	(3,910.8)	-
Gordon Howe Campground	(582.7)	(624.3)	(586.2)	(586.2)	(459.9)	126.3
Indoor Rinks	(2,285.6)	(2,342.2)	(2,332.7)	(2,337.7)	(2,102.3)	235.4
Leisure Centres - Program	(5,926.2)	(6,605.1)	(6,497.4)	(6,524.8)	(3,873.2)	2,651.6
Leisure Centres - Rentals	(6,778.8)	(6,915.4)	(7,032.7)	(7,167.5)	(6,557.9)	609.6
Marketing Services	-	-	-	-	-	-
Marr Residence	-	(0.5)	(0.5)	(0.5)	(0.5)	-
Nutrien Playland	(443.2)	(540.1)	(542.3)	(542.3)	(363.2)	179.1
Outdoor Pools	(410.6)	(464.0)	(465.0)	(467.1)	(371.9)	95.2
Outdoor Sport Fields	(748.7)	(700.0)	(734.9)	(736.1)	(611.7)	124.4
Parks Maintenance & Design	(149.2)	(149.7)	(146.1)	(146.1)	(146.1)	-
Playground & Recreation Areas	-	-	-	-	-	-
Program Research & Design	-	-	-	-	-	-
River Landing	(932.4)	(1,290.3)	(961.1)	(946.1)	(724.4)	221.7
Spectator Ballfields	-	-	-	-	-	-
Targeted Programming	(0.2)	(10.4)	(10.4)	(10.4)	(10.4)	-
Total Revenue	(23,386.5)	(25,095.1)	(24,691.6)	(24,890.1)	(20,295.8)	4,594.3
Gross Expenses						
Albert Community Centre	231.4	264.2	267.8	270.1	273.1	3.0

Recreation and Culture

City of Saskatoon	Operating & Capital Budget 2021 Approved Adjustments					
Community Partnerships	675.6	705.1	748.1	766.7	764.7	(2.0)
Forestry Farm Park & Zoo	2,812.5	2,803.2	2,912.9	2,963.4	2,926.8	(36.6)
Golf Courses	3,754.8	4,025.6	3,910.4	3,910.8	3,910.8	-
Gordon Howe Campground	582.7	624.3	586.2	586.2	459.9	(126.3)
Indoor Rinks	2,629.6	2,652.6	2,718.7	2,774.4	2,713.9	(60.5)
Leisure Centres - Program	11,518.3	11,670.4	12,201.3	12,443.1	12,239.1	(204.0)
Leisure Centres - Rentals	10,853.0	10,985.3	10,999.5	11,155.8	10,968.6	(187.2)
Marketing Services	639.3	666.4	439.4	453.4	449.4	(4.0)
Marr Residence	22.4	22.7	22.7	22.8	22.7	(0.1)
Nutrien Playland	465.5	540.1	542.3	542.3	537.4	(4.9)
Outdoor Pools	1,269.2	1,407.4	1,439.4	1,463.5	1,456.8	(6.7)
Outdoor Sport Fields	1,212.2	1,250.9	1,476.0	1,540.6	1,533.5	(7.1)
Parks Maintenance & Design	15,255.9	15,344.0	16,225.8	17,110.6	17,132.2	21.6
Playground & Recreation Areas	914.1	927.1	1,031.2	1,050.5	1,048.5	(2.0)
Program Research & Design	228.5	241.3	245.1	248.7	247.7	(1.0)
River Landing	932.4	1,290.3	961.1	946.1	943.3	(2.8)
Spectator Ballfields	156.9	170.2	170.9	172.2	171.6	(0.6)
Targeted Programming	542.2	609.9	619.6	629.0	629.0	-
Total Expenses	54,696.4	56,201.0	57,518.4	59,050.2	58,429.0	(621.2)
Tax Support	31,309.8	31,105.9	32,826.8	34,160.1	38,133.2	3,973.1

Summary of 2020-2021 FTE Changes

	2020 Appr. Budget	2021 Orig. Budget	2021 Adj. Budget	Change
Full Time Equivalents	339.7	342.9	342.9	0.0

Council-Directed Changes:

During Budget Deliberations on December 2-3, 2020, City Council resolved to reduce parking meter revenue for free Saturday parking from January 1 - March 31, 2021, resulting in a \$11.5 reduction in Riverlanding parking revenue. In addition, City Council resolved to increase expenditures by \$65.0 for additional berm mowing throughout the City.

Recreation and Culture

City of Saskatoon

Operating & Capital Budget
2021 Approved Adjustments

Operating Impacts resulting from Capital Budget Adjustments:

There were no related Operating Impacts (from capital projects) resulting from the 2021 adjusted budget process.

Unanticipated External Factors:

The Revenue impact resulting from the COVID-19 Pandemic, resulted in an overall \$4.6 million reduction in revenue. This impact was the result of reductions in revenue from the Forestry Farm Park & Zoo (\$351.0), Gordon Howe Campground (\$126.3), Indoor Rinks (\$235.4), Leisure Centre Programs and Rentals (\$3.3 million), Nutrien Playland (\$179.1), Outdoor Pools (\$95.2), Outdoor Sport Field Rentals (\$124.4), and Riverlanding Parking (\$210.2). Other significant external factors also created a \$235.5 reduction in expenditures relating to the removal of the 3% expected electrical rate increase plus the 10% provincial rebate. A \$603.9 reduction in fuel expenditures resulted as actual prices were trending below current assumed rates. The expenditure impacts resulting from the COVID-19 Pandemic resulted in several effects. A \$54.0 reduction in expenditures resulted from restrictions on travel leading to the Corporate-wide staff training reduction, a \$147.6 reduction in expenditures for reduced transfers to reserve, a \$242.0 reduction in expenditures to leisure centre programs and rentals, and a \$6.7 increase in expenditures for cleaning supplies.

Summary of Funded Capital Investments

	2021 Orig. Budget	2021 Appr. Budget	2022 Plan	2023 Plan	2024 Plan
Albert Community Centre	75.0	50.0	75.0	75.0	75.0
Community Partnerships	500.0	665.0	580.0	200.0	60.0
Forestry Farm Park & Zoo	800.0	800.0	-	250.0	200.0
Golf Courses	225.0	225.0	225.0	250.0	250.0
Outdoor Pools	-	-	400.0	-	-
Outdoor Sport Fields	100.0	100.0	450.0	100.0	100.0
Parks Maintenance & Design	2,010.0	2,260.0	1,900.0	1,970.0	2,150.0
Leisure Centres - Program	-	-	1,000.0	-	-
Leisure Centres - Rentals	125.0	125.0	225.0	125.0	125.0
River Landing	100.0	100.0	-	-	-
Total	3,935.0	4,325.0	4,855.0	2,970.0	2,960.0

Recreation and Culture

City of Saskatoon

Operating & Capital Budget
2021 Approved Adjustments

Detail Adjustments to Funded Capital Investments

Funded Capital Projects	2021 Original Budget	2021 Approved Budget	2022 Plan	2023 Plan	2024 Plan
P0677: ALBERT COMM CENTRE RENOS	75.0	50.0	75.0	75.0	75.0
P0706: LEIS SERV-FACILITY EQUIP REPL	125.0	125.0	225.0	125.0	125.0
P0901: PARK UPGRADES, ENHANCEMENTS & REPAIRS	1,960.0	1,960.0	1,900.0	1,900.0	1,900.0
P1876: TENNIS COURT-ACRYLIC SURFACE	50.0	50.0	-	50.0	-
P2048: FFP & ZOO MASTER PLAN IMPLEMENTATION	800.0	800.0	-	250.0	200.0
P2101: GOLF COURSE IMPROVEMNTS & EQUIP REPL.	225.0	225.0	225.0	250.0	250.0
P2102: SPORTFIELD DEVELOPMENT & IMPROVEMENTS	100.0	100.0	85.0	100.0	100.0
P2114: RIVERBANK PARKS UPGRADES	400.0	400.0	330.0	-	-
P2352: PERMANENT BOAT LAUNCH SITE	100.0	100.0	200.0	200.0	-
P2353: CHIEF WHITECAP PARK DEVELOPMENT	-	-	50.0	-	-
P2528: DOG PARK DEVELOPMENT	-	-	-	-	60.0
P2600: CITY CENTRE AREA INDOOR RECREATION FACILITY	-	165.0	-	-	-
P2606: ACCESSIBILITY UPGRADES TO INDOOR POOLS	-	-	1,000.0	-	-
P2607: ACCESSIBILITY AT OUTDOOR POOLS AND PADDLING POOLS	-	-	400.0	-	-
P2623: RIVER LANDING SMALL ASSET REPLACEMENTS	100.0	100.0	-	-	-
P1578: SILVERWOOD INDUSTRIAL AREA PARKS	-	-	365.0	-	-
P1595: NEIGHBOURHOOD PARKS ENHANCEMENTS	-	250.0	-	-	-
P1658: PARKS NEW SATELLITE MTNC BLDG	-	-	-	20.0	250.0
Total	3,935.0	4,325.0	4,855.0	2,970.0	2,960.0
Unfunded	-	-	5,485.0	24,105.0	4,290.0

Council-Directed Changes:

There were no Council-Directed Changes regarding the prioritization of capital projects.

Recreation and Culture

City of Saskatoon

Operating & Capital Budget
2021 Approved Adjustments

Unanticipated External/Other Significant Factors:

The reduction of \$25.0 for P.0677 ALBERT COMM CENTRE RENOS in planned funding was reduced from \$75.0 to \$50.0 to align with the 2020 operating contribution to the Albert Community Centre Replacement Reserve.

The addition of \$165.0 for P.02600 CITY CENTRE AREA INDOOR RECREATION FACILITY is required for a Project Manager Position and costs associated with public engagement for a new and/or upgraded recreation facilities in the City centre area.

A new budget request to P.01595 Neighbourhood Parks Enhancements for \$250.0 is to replace existing components of the playground equipment in WJL Harvey Park North, between St. Angela and Brownell Schools, to complement the existing amenities.

Recreation and Culture

City of Saskatoon

Operating & Capital Budget
2021 Approved Adjustments

CORPORATE ASSET MANAGEMENT



City of Saskatoon

Operating & Capital Budget
2021 Approved Adjustments

2021 Approved Adjusted Financial Plan Summary

	2019 Actual	2019 Budget	2020 Budget	2021 Orig. Budget	2021 Adj. Budget	2021 Net Adj.
Revenue						
City Accommodation	(413.3)	(500.5)	(500.5)	(500.5)	(500.5)	-
Facilities Management	(66.5)	(72.5)	(72.5)	(72.5)	(72.5)	-
Fleet Services	-	-	-	-	-	-
Total Revenue	(479.8)	(573.0)	(573.0)	(573.0)	(573.0)	-
Gross Expenses						
City Accommodation	557.1	586.5	636.5	640.5	640.5	-
Facilities Management	11,501.1	11,047.2	11,861.5	12,227.8	14,087.8	1,860.0
Fleet Services	85.9	-	-	-	-	-
Total Expenses	12,144.1	11,633.7	12,498.0	12,868.3	14,728.3	1,860.0
Tax Support	11,664.3	11,060.7	11,925.0	12,295.3	14,155.3	1,860.0

Summary of 2021 FTE Changes

	2020 Appr. Budget	2021 Orig. Budget	2021 Adj. Budget	Change
Full Time Equivalents	248.4	251.4	251.4	0.0

Council-Directed Changes:

There were no Council directed changes resulting from the 2021 adjusted operating budget process.

Operating Impacts resulting from Capital Budget Adjustment:

There were no related Operating Impacts (from capital projects) resulting from the 2021 adjusted budget process.

Unanticipated External Factors:

There were no revenue impacts associated to this Business Line. The COVID-19 pandemic created a \$2.0 million increase in expenditures to this Business Line. Of this amount, a \$57.0 reduction in expenditures was a result of restrictions on travel leading to the Corporate-wide staff training reduction. The remaining \$2.0 million was the result of an increase in expenditures for additional cleaning supplies and custodial staff due to the additional sanitation requirements for COVID-19.

Corporate Asset Management

City of Saskatoon

Operating & Capital Budget
2021 Approved Adjustments

Other significant external factors accounted for a total of \$104.7 reduction in expenditures which included a \$9.0 reduction in Fuel expenditures as actual prices were trending below current assumed rates, and a \$95.7 reduction in expenditures relating to the removal of the 3% expected electrical rate increase plus the 10% provincial rebate.

Summary of Funded Capital Investments

	2021 Orig. Budget	2021 Appr. Budget	2022 Plan	2023 Plan	2024 Plan
Facilities Management	10,151.0	10,151.0	9,633.6	9,937.8	10,241.7
Fleet Services	8,185.0	8,185.0	9,060.0	9,240.0	8,855.0
City Accommodation	2,250.0	2,250.0	1,250.0	1,250.0	250.0
Total	20,586.0	20,586.0	19,943.6	20,427.8	19,346.7

Detail Adjustments to Funded Capital Investments

Funded Capital Projects	2021 Original Budget	2021 Approved Budget	2022 Plan	2023 Plan	2024 Plan
P0679: GROUNDS MTNCE-EQUIPMENT REPL	390.0	390.0	375.0	375.0	400.0
P0877: TRUNKING RADIO INFRASTRUCTURE REPLACEMENT	400.0	400.0	585.0	585.0	585.0
P1135: CIVIC BLDGS COMPREHENSIVE MAINTAINANCE PROGRAM	9,000.0	9,000.0	8,263.6	8,467.8	8,681.7
P1356: V&E ADD'L VEHICLES & EQUIPT	480.0	480.0	255.0	655.0	255.0
P1357: V&E REPL'T VEHICLES & EQUIPT	7,215.0	7,215.0	8,430.0	8,210.0	8,200.0
P1523: TRUNKING RADIO REPLACEMENT	360.0	360.0	360.0	360.0	400.0
P1949: SERVICE SASKATOON - STAFFING ACCOMMODATION	2,250.0	2,250.0	1,250.0	1,250.0	250.0
P2180: CIVIC FACILITY SITE MAINTENANCE	341.0	341.0	375.0	475.0	525.0
P2646: FLEET ELECTRIC VEHICLE AND STRATEGY REVIEW	100.0	100.0	-	-	-
P1557: OFFICE MOD'NS/FURNITURE REPL/UPGRADES	50.0	50.0	50.0	50.0	50.0
Total	20,586.0	20,586.0	19,943.6	20,427.8	19,346.7
Unfunded	-	-	102,600.0	-	-

There were no changes to the original 2021 approved capital budget for the Corporate Asset Management Business Line.

CORPORATE GOVERNANCE & FINANCE



Adjusted Budget

City of Saskatoon

Operating & Capital Budget
2021 Approved Adjustments

2021 Approved Adjusted Financial Plan Summary

	2019 Actual	2019 Budget	2020 Budget	2021 Orig. Budget	2021 Adj. Budget	2021 Net Adj.
Revenue						
Assessment & Taxation	(5.7)	(4.5)	(7.0)	(7.0)	(7.0)	-
City Clerk's Office	(45.6)	(4.5)	(6.2)	(33.6)	(33.6)	-
City Manager's Office	-	-	-	-	-	-
City Solicitor's Office	(366.6)	(325.0)	(325.0)	(325.0)	(325.0)	-
Corporate Support	(50.2)	(80.8)	(80.8)	(80.8)	(80.8)	-
Debt Servicing	(5,234.8)	(5,234.8)	(2,188.5)	-	-	-
Financial Services	-	-	-	-	-	-
General Services	(9,254.6)	(9,454.6)	(9,454.6)	(9,454.6)	(9,454.6)	-
Legislative	-	-	-	-	-	-
Revenue Services	(44.5)	(42.0)	(42.0)	(42.0)	(42.0)	-
Service Saskatoon	-	-	-	-	-	-
Total Revenue	(15,002.0)	(15,146.2)	(12,104.1)	(9,943.0)	(9,943.0)	-
Gross Expenses						
Assessment & Taxation	3,239.8	3,544.7	3,081.0	3,135.4	3,116.4	(19.0)
City Clerk's Office	2,872.0	3,009.3	3,255.3	3,492.4	3,480.4	(12.0)
City Manager's Office	639.4	696.4	688.0	707.7	706.7	(1.0)
City Solicitor's Office	2,446.6	2,408.8	2,511.9	2,570.0	2,562.0	(8.0)
Corporate Support	20,336.6	20,899.0	23,045.1	23,812.7	23,634.3	(178.4)
Debt Servicing	28,974.9	28,974.9	27,567.6	26,819.1	26,819.1	-
Financial Services	3,880.2	4,019.5	4,024.4	4,079.6	4,061.6	(18.0)
General Services	6,783.6	7,609.0	8,689.9	9,016.6	7,613.2	(1,403.4)
Legislative	1,573.2	1,721.0	1,789.7	1,799.3	1,724.3	(75.0)
Revenue Services	1,714.2	1,954.5	2,390.8	2,433.5	2,415.5	(18.0)
Service Saskatoon	871.3	847.9	707.1	732.8	728.8	(4.0)
Total Expenses	73,331.8	75,685.0	77,750.8	78,599.1	76,862.3	(1,736.8)
Tax Support	58,329.8	60,538.8	65,646.7	68,656.1	66,919.3	(1,736.8)

Summary of 2021 FTE Changes

	2020 Appr. Budget	2021 Orig. Budget	2021 Adj. Budget	Change
Full Time Equivalents	429.0	434.0	434.0	0.0

Council-Directed Changes:

During Budget Deliberations on December 2-3, 2020, City Council resolved to reduce parking meter revenue for free Saturday parking from January 1 - March 31, 2021, resulting in a \$158.5 reduced expenditure transfer to RCE. City Council also resolved to reduce expenditures by \$71.0 for a reduction in Councillor and Mayor travel and car allowance. In addition City Council resolved to reduce \$2.6 million in expenditures as a global reduction (equivalent to 1% of the property tax).

Operating Impacts resulting from Capital Budget Adjustments:

There were no related Operating Impacts (from capital projects) resulting from the 2021 adjusted budget process.

Unanticipated External Factors:

There were no revenue impacts associated to this Business Line. The COVID-19 pandemic created a \$1.1 million increase in expenditures to this Business Line. Of this amount, a \$261.0 reduction in expenditures was a result of restrictions on travel leading to the Corporate-wide staff training reduction. The remaining \$1.3 million was the result of increased expenditures for Corporate-wide Personal & Protective Equipment (PPE) and cleaning supplies due to the additional sanitation requirements for COVID-19. Other significant external factors included a \$0.5 reduction in fuel expenditures as actual prices were trending below current assumed rates, and a \$0.9 reduction in expenditures relating to the removal of the 3% expected electrical rate increase plus the 10% provincial rebate.

Summary of Funded Capital Investments

	2021 Orig. Budget	2021 Appr. Budget	2022 Plan	2023 Plan	2024 Plan
Assessment & Taxation	100.0	100.0	-	-	-
City Clerk's Office	250.0	250.0	95.0	450.0	345.0
Corporate Support	529.0	679.0	575.0	575.0	725.0
Financial Services	-	1,250.0	1,500.0	-	-
Service Saskatoon	200.0	200.0	200.0	200.0	200.0
Total	1,079.0	2,479.0	2,370.0	1,225.0	1,270.0

Detail Adjustments to Funded Capital Investments

Funded Capital Projects	2021 Original Budget	2021 Approved Budget	2022 Plan	2023 Plan	2024 Plan
P1083: CORPORATE NETWORK EQUIPMENT REPL	325.0	325.0	575.0	575.0	575.0
P1364: SERVICE SASKATOON-CITIZEN INPUT/SYSTEMS/STANDARDS/STAFFING	200.0	200.0	200.0	200.0	200.0
P1829: SERVICE SASKATOON - SYSTEMS	-	1,250.0	1,500.0	-	-
P1883: ELECTRONIC RECORDS MANAGEMENT	150.0	150.0	95.0	200.0	95.0
P1884: ELECTRONIC AGENDA & MEETING MGT SYSTM	-	-	-	250.0	-
P1972: RECORDS CENTRE	100.0	100.0	-	-	-
P1973: LEASING OF AUTOMATED VOTE COUNTING EQUIPMENT	-	-	-	-	250.0
P2079: PROPERTY REASSESSMENT	100.0	100.0	-	-	-
P2286: DEVELOPMENT LEVIES REVIEW- IMPLEMENTATION PLAN	-	150.0	-	-	-
P2368: PRINTING AND MAIL SERVICES - EQUIPMENT	154.0	154.0	-	-	150.0
P2626: TALENT MANAGEMENT FRAMEWORK	50.0	50.0	-	-	-
Total	1,079.0	2,479.0	2,370.0	1,225.0	1,270.0
Unfunded	-	-	400.0	-	-

Council-Directed Changes:

There were no Council-Directed Changes regarding the prioritization of capital projects.

Unanticipated External/Other Significant Factors:

The addition of \$1.25 million for P.01829 SERVICE SASKATOON - SYSTEMS is required for the modernized ERP solution creating an information-technology platform of a growing City. The 2021 and 2022 adjusted budgets are required to fulfill the completion of the ERP design that was originally budgeted in prior years.

The addition of \$150.0 for P.02286 DEVELOPMENT LEVIES REVIEW- IMPLEMENTATION PLAN is for the creation and implementation of a comprehensive plan to address the outcomes of the Development Levies Review, presented to the Standing Policy Committee on Finance in September 2020.

Corporate Governance & Finance



City of Saskatoon

Operating & Capital Budget
2021 Approved Adjustments

TAXATION AND GENERAL REVENUES



City of Saskatoon

Operating & Capital Budget
2021 Approved Adjustments

2021 Approved Adjusted Financial Plan Summary

	2019 Actual	2019 Budget	2020 Budget	2021 Orig. Budget	2021 Adj. Budget	2021 Net Adj.
Revenue						
Fines and Penalties	(13,647.8)	(14,271.7)	(14,521.7)	(14,521.7)	(12,413.1)	2,108.6
General Revenue	(67,355.4)	(64,649.3)	(67,869.0)	(70,074.0)	(87,772.1)	(17,698.1)
Grants in Lieu of Taxes	(43,352.2)	(42,945.4)	(44,166.1)	(45,782.8)	(44,100.6)	1,682.2
Municipal Revenue Sharing Grant	(45,052.0)	(43,430.0)	(49,829.0)	(51,632.8)	(50,159.9)	1,472.9
Other Levies	(3,168.1)	(2,646.3)	(2,832.5)	(3,056.5)	(3,056.5)	-
Property Levy	(243,873.4)	(244,270.9)	(256,449.3)	(268,875.6)	(265,344.7)	3,530.9
Total Revenue	(416,448.8)	(412,213.6)	(435,667.6)	(453,943.4)	(462,846.9)	(8,903.5)
Gross Expenses						
Fines and Penalties	5,912.1	5,733.5	5,983.5	5,983.5	5,983.5	-
General Revenue	(324.3)	(2,264.4)	(1,895.2)	(1,741.7)	(1,587.7)	154.0
Grants in Lieu of Taxes	-	-	-	-	-	-
Municipal Revenue Sharing Grant	-	-	-	-	-	-
Other Levies	533.9	302.7	425.9	443.9	443.9	-
Property Levy	646.0	665.0	665.0	665.0	665.0	-
Total Expenses	6,767.7	4,436.8	5,179.2	5,350.7	5,504.7	154.0
Tax Support	(409,681.2)	(407,776.8)	(430,488.4)	(448,592.7)	(457,342.2)	(8,749.5)

Council-Directed Changes:

During Budget Deliberations on December 2-3, 2020, City Council resolved various items as described throughout each Business Line, resulting in an overall \$2.7 million reduction to the 2021 adjusted property tax.

Operating Impacts resulting from Capital Budget Adjustments:

There were no related Operating Impacts (from capital projects) resulting from the 2021 adjusted budget process.

Taxation and General Revenues

City of Saskatoon

Operating & Capital Budget
2021 Approved Adjustments

Unanticipated External Factors:

The \$2.1 million reduction in revenue for the Fines and Penalties Service line includes a \$1.4 million reduction in parking ticket violation revenue, a \$590.0 reduction in traffic violation revenue, and a \$75.3 reduction for the Council resolution to reduce parking meter revenue for free Saturday parking.

The \$17.7 million increase in revenue for the General Revenue Service Line includes a \$729.4 reduction in Return on investment (ROI) from the Water and Waste Water Utility due to increase water conservation, a \$625.0 reduction in Provincial Crown franchise fees due to decreased consumption volumes in electricity and gas, offset by a \$19.1 increase in revenues from Federal Safe Restart Funds distributed to Municipalities to help mitigate the effects of the COVID-19 Pandemic.

The \$1.7 million decrease in revenue for the Grants-in-Lieu (GIL) Service Line includes a \$1.2 decreased GIL from SL&P due to an expected decrease in electricity sales by approximately 3%. This also includes a \$464.1 decreased GIL from Water and Wastewater due to an expected revenue decrease associated to water conservation.

The \$1.5 million decrease in revenue for the Municipal Revenue Sharing Grant was due to the original estimate for PST revenue from the Province being significantly less than anticipated.

The \$3.5 million decrease in revenue for the Property Tax Service Line was due to a downward adjustment in assessment growth of \$867.5 mostly due to a few large Board of Revision decisions settling this year. The remaining \$2.7 decrease in revenue is made up of the consolidated Council resolutions made during budget deliberations (a large part of this being the 1% global reduction in property tax).

LAND DEVELOPMENT



City of Saskatoon

Operating & Capital Budget
2021 Approved Adjustments

2021 Approved Adjusted Financial Plan Summary

	2019 Actual	2019 Budget	2020 Budget	2021 Orig. Budget	2021 Adj. Budget	2021 Net Adj.
Revenue						
Land Development - Capital	-	-	-	-	-	-
Saskatoon Land	(5,204.1)	(6,066.2)	(5,311.3)	(5,892.8)	(5,738.8)	154.0
Total Revenue	(5,204.1)	(6,066.2)	(5,311.3)	(5,892.8)	(5,738.8)	154.0
Gross Expenses						
Land Development - Capital	-	-	-	-	-	-
Saskatoon Land	5,204.1	6,066.2	5,311.3	5,892.8	5,738.8	(154.0)
Total Expenses	5,204.1	6,066.2	5,311.3	5,892.8	5,738.8	(154.0)
Tax Support	-	-	-	-	-	-

Summary of 2021 FTE Changes

	2020 Appr. Budget	2021 Orig. Budget	2021 Adj. Budget	Change
Full Time Equivalents	18.4	18.4	18.4	0.0

Council-Directed Changes:

There were no Council directed changes resulting from the 2021 adjusted operating budget process.

Operating Impacts resulting from Capital Budget Adjustments:

There were no related Operating Impacts (from capital projects) resulting from the 2021 adjusted budget process.

Unanticipated External Factors:

The Revenue impact resulting from the COVID-19 Pandemic, resulted in an overall \$154.0 reduction in revenue due to parking revenue for City-owned lots forecasted to be lower than anticipated. This amount was fully offset by the equivalent \$154.0 reduction in expenditures in order to balance this self-funded Business Line.

Land Development

City of Saskatoon

Operating & Capital Budget
2021 Approved Adjustments

Summary of Funded Capital Investments

	2021 Orig. Budget	2021 Appr. Budget	2022 Plan	2023 Plan	2024 Plan
Land Development - Capital	89,604.0	45,965.0	125,053.0	98,818.0	62,076.0
Total	89,604.0	45,965.0	125,053.0	98,818.0	62,076.0

Detail Adjustments to Funded Capital Investments

Funded Capital Projects	2021 Original Budget	2021 Approved Budget	2022 Plan	2023 Plan	2024 Plan
P0616: LAND DEV'T-PRIM WTRMN-NORTHEAST SECTOR	-	-	1,195.0	545.0	2,243.0
P0625: LAND DEV'T-TR SWR-NORTHEAST SECTOR	11,370.0	-	-	11,770.0	6,681.0
P0626: LAND DEV'T-SUBDIVIS'N WARRANTY	179.0	179.0	-	-	-
P0627: LAND DEV'T-SUBDIVIS'N FENCING	81.0	81.0	56.0	-	-
P0634: LAND DEV'T-TR SWR-NORTH INDUSTRIAL	13,278.0	-	12,736.0	19,787.0	-
P0636: LAND DEV'T-TR SWR-MONTGOMERY PLACE WEST	-	-	-	50.0	-
P0639: LAND DEV'T-SUBDIVIS'N BUFFERS	342.0	342.0	192.0	-	-
P0655: LAND DEV'T-ARTL RD-MCORMOND(E SECT-PERIMETER RD)	-	-	6,275.0	-	5,718.0
P0668: PARK DEV'T-BOULEVARD DEVELOPMENT	120.0	120.0	120.0	120.0	120.0
P0686: LAND DEV'T-PRIM WTRMN-SOUTHEAST SECTOR	-	-	738.0	-	-
P0748: LAND DEV'T-GEN ADMIN-OLD AREAS	129.0	129.0	-	-	-
P1057: PARK DEV'T-IND'L AREA BLVD TREE PLANTING	50.0	50.0	50.0	50.0	50.0
P1391: LAND DEV'T-PARKRIDGE SUB	85.0	85.0	-	-	-
P1403: LAND DEV'T-ROSEWOOD	659.0	659.0	-	-	-
P1405: LAND DEV'T-EVERGREEN	138.0	138.0	-	-	-
P1407: LAND DEV'T-KENSINGTON	1,054.0	1,054.0	-	-	-
P1408: LAND DEV'T-AIRPORT INDUSTRIAL BUS PARK	50.0	50.0	1,204.0	-	-
P1410: LAND DEV'T-ELK POINT	-	175.0	-	-	-

Land Development

City of Saskatoon		Operating & Capital Budget 2021 Approved Adjustments			
P1411: LAND DEV'T- ASPEN RIDGE	19,751.0	20,737.0	-	-	-
P1416: LAND DEV'T-TR SWR-HAMPTON VILLAGE	-	1,400.0	25,766.0	-	-
P1417: LAND DEV'T-TR SWR-BLAIRMORE	1,495.0	-	1,495.0	-	593.0
P1418: LAND DEV'T-TR SWR-HOLMWOOD	10,547.0	200.0	8,806.0	-	5,337.0
P1419: LAND DEV'T-BRIGHTON	14,451.0	15,983.0	-	-	-
P1435: LAND DEV'T-PRIMARY WATER MAINS-NORTH INDUSTRIAL	2,435.0	80.0	1,722.0	5,075.0	-
P1436: LAND DEV'T-BLAIRMORE PRIMARY WATER MAINS	-	-	-	-	7,957.0
P1437: LAND DEV'T-PRIMARY WATER MAINS-HOLMWOOD SECTOR	-	-	-	-	1,496.0
P1460: LAND DEV'T-ARTL RD-NEAULT RDWY (22ND-SEC 2)	9,237.0	-	11,660.0	3,929.0	8,941.0
P1466: LAND DEV'T-ART RD-WANUSKEWIN RD	-	-	-	3,005.0	-
P1468: LAND DEV'T-ART RD-8TH STREET EAST	-	200.0	-	8,510.0	-
P1474: LAND DEV'T-ESTIMATED FUTURE DIRECT SERVICING PROJECTS	-	-	46,045.0	37,675.0	22,940.0
P1769: LAND DEV'T-MARQUIS INDUSTRIAL AREA	3,321.0	3,471.0	-	-	-
P1568: PARK DEV'T-ROSEWOOD	270.0	270.0	1,970.0	1,006.0	-
P1570: PARK DEV'T-KENSINGTON	-	-	14.0	125.0	-
P1574: PARK DEV'T-ASPEN RIDGE	562.0	562.0	3,946.0	1,671.0	-
P1576: PARK DEV'T-BRIGHTON	-	-	1,063.0	5,500.0	-
Total	89,604.0	45,965.0	125,053.0	98,818.0	62,076.0
Unfunded	-	-	-	-	6,895.0

Council-Directed Changes:

There were no Council-Directed Changes regarding the prioritization of capital projects.

Unanticipated External/Other Significant Factors:

The Land Development Business Line reduced their overall Capital Budget plan by \$43.6 million for the 2021 Adjusted Budget. The main rationale for this reduction was a reconfiguration of budgets from 2021 to future plan years in order to accommodate the current and future stages of development requirements that are continually adjusted to align with City growth requirements.

Land Development

City of Saskatoon

Operating & Capital Budget
2021 Approved Adjustments

0625	LAND DEV'T-TR SWR-NORTHEAST SECTOR		
Project Status:	Open	Year Identified:	2009
Project Type:	Prepaid Land Development	Manager:	Daryl Schmidt
Asset Type:		Est End Date:	

Project Description

This project involves the extension of the storm and sanitary trunk sewers north, south, and east from the Saguenay Drive river crossing to facilitate approximately 1,200 hectares of staged development in the northeast sector in the near future. In the long term, these trunks will also facilitate approximately 1,800 hectares of development in the east Sector.

Note: Trunks required for any given neighbourhood may also be required for subsequent neighbourhoods. Changing the order of development will not necessarily delay a given project.

Complete

- 1980/84 - River to A (pipe size 3050/1200 mm)
- 1984/85 - AA' Isolate NE sector water system at College (900 m; pipe size 3050/1200 mm)
- 1986 - AB (300 m; pipe size 1800/525 mm)
- 1987 - GH (950 m; pipe size 1800/750 mm)
- 1997 - HI (525 m; pipe size 1500/675 mm)
- 1997 - IJ (350 m; pipe size 1050/600 mm)
- 1998 - JJ (200/820 m; pipe size 1350/600 mm)
- 2000 - AC (650 m; pipe size 3050/1200 mm)
- 2003/04 - CE - req'd for Willowgrove (630 m; pipe size 1800/450 mm)
- 2005 - E - Willowgrove North Basin (3100 m)
- 2005 - EE - Phase I - req'd for Willowgrove (570m; pipe size 1650 mm)
- 2006 - EE - Phase II - req'd for Willowgrove (710m; pipe size 1350 mm)
- 2003/08 - F - Willowgrove South Basin
- 2008 - Storm Trunk South - Willowgrove (Open Channel)
- 1987/88/89 - B - Erindale Basin - req'd for Evergreen
- 2009/12 - ABCD - req'd for Evergreen (1700 m; pipe size 1350/600 mm)
- 2009 - Pond #1 - req'd for Evergreen
- 2009 - Pond #1 to River - req'd for Evergreen (1400 m; pipe size 1500 mm)

Required for East Sector

- 2012 - C'D (1450 m; pipe size 3050/1200 mm)

Required for UH2

- 2013 - Lift Station
- 2013 - Force Main - MI (3582 m; pipe size 450 mm)
- 2015 - Pond 2
- 2013 & Beyond - Storm - ST, TU, TV (2350 m; pipe size 1350/1800 mm)
- 2014 & Beyond - Sanitary - MN/MOO'/MM' (1690 m; pipe size 375/450/525/600 mm)

Required for UH3

- 2024- Sanitary - FGHJK (2640 m; 381/450/525 mm)
- 2024/Beyond 2025- Storm - HIJKL (810 m; pipe size 1350/1500/1650 mm)
- 2024- Storm Pond 3
- Beyond 2024 - Storm Pond 4 (@ North of NE Swale)

Required for UH3/UH4

- 2022 - FGG' - Sanitary Force Main (1600 m; 450 mm)
- Beyond 2025- Sanitary - FUVWXYZ (4425 m; pipe size 381/450/525/675/750 mm)
- Beyond 2025- Storm - PQRXYZ (2450 m; pipe size 1050/1200mm)
- Beyond 2025 - Storm Pond 4
- Beyond 2025 - Storm Pond 5
- Beyond 2025 - Storm Pond 6
- Beyond 2025- Lift Station (Y) Sanitary
- Beyond 2025- Force Main (1160 m; pipe size 250 mm)

Required for UH3/UH4/Future Growth

2023- EF - Sanitary River Crossing

Required for diverting flow from Aspen Ridge and future neighbourhood east of Aspen Ridge

2024 - GG' - Forcemain (500 m; 450 mm)

*A map indicating the location of the sections is available from the Transportation & Construction Department upon request.

Prior Budget Approvals

\$90,259,000

2021 Revised Budget

The project follows market driven demand and previously budgeted 2021 expenditure was not ready in 2021 due to the current stage in development and other projects requiring completion first. The projects have been deferred to future years.

Project Detail	Original	Revised	Plan	Plan	Plan
Expenditure / Funding ('000s)	2021	2021	2022	2023	2024
GROSS COST DETAILS					
EF - Sanitary River Crossing	11,370	0	0	11,370	0
G'G - Sanitary Forcemain - Central Ave	0	0	0	0	1,040
San Trunks - UH2 - MN,MM', MOO'	0	0	0	400	0
Sanitary - FG/GH/HJ/JK	0	0	0	0	3,436
Stm Trunks/Pond - N of Evergreen - Pond 3/HJ/JI/JK/JL	0	0	0	0	2,205
Total	11,370	0	0	11,770	6,681
FINANCING DETAILS					
Property Realized Reserve	0	0	0	0	1,040
Trunk Sewer Reserve	11,370	0	0	11,770	5,641
Total	11,370	0	0	11,770	6,681

0634	LAND DEV'T-TR SWR-NORTH INDUSTRIAL		
Project Status:	Open	Year Identified:	2009
Project Type:	Prepaid Land Development	Manager:	Daryl Schmidt
Asset Type:		Est End Date:	

Project Description

This project involves the extension of the sanitary trunk sewers from the pollution control plant to service the Marquis Industrial Area. These trunks are required to serve new and existing industrial areas in the northern part of the City. This project also includes Storm Trunks and Storm Ponds.

General Comments

This strategy will provide trunk services to the area bounded by the perimeter highway, 1/2 mile west of Idylwyld Drive and north of 60th Street.

Complete

2006 - AB (613 m; pipe size 1500/3000 mm)
 2006 - BC (400 m; pipe size 1200/2400 mm)
 2006 - CD (673 m; pipe size 1200/2100-2400 mm)
 2006 - Wetland Design Industrial System
 2009 - BI (640 m; pipe size 1050/2100 mm)
 2009 - Storm Pond 1 (Dry)
 2011/12 - DD/D'EFN (1020 m; pipe size 1050-1200 mm)
 2012 - DT Pond 2 (conversion of existing Wetland to 12.1 ha wet pond)
 2013 - FG (1000 m; pipe size 1050 mm)
 2013 - HN (470m; pipe size 1350 mm)
 2014 - BC'CD' (900 m; pipe size 1050/2100 mm)
 2015 - Pond 4 (Wetland)

Required for area south of 71st St

2021- EI Storm/Sanitary (887 m; pipe size 900/1200/1500/1800 mm)

North of East CNH

Beyond 2025- D'E (350m; pipe size 375/1350 mm)

Northeast of North Swale

Beyond 2025- D'E'D"F (2260m; 375/450/750 mm)

West of Idylwyld/North of 71st

2015- Storm Pond #4 (3.38 ha dry pond)
 2021- I' Sanitary (825 m; pipe size 1050 mm)
 2022- I'M/KM Sanitary/Storm (2250 m; pipe size 1350 mm)
 2023 & Beyond 2025 - MNOPP"P" Sanitary/Storm (5330 m, 375/425/525/900/1050/1350/1500 mm)
 2023 & Beyond 2025 - Pond 7 & 8A and Pond 8B

West of Arthur Rose

2022 & Beyond 2025- F'GG'HJ'J"KK'K"LD' Storm (3800 m; pipe sizes 1000/1200/1350/1500 mm)
 2022 & Beyond 2025 - I'KK'LL' Sanitary (2110 m; pipe sizes 375/525/900 mm)
 2022 & Beyond 2025- Pond 5

West of River

Beyond 2024 - F'F"Z - Sanitary (800 m; pipe size 375/450 mm)
 Beyond 2024 - Lift Station (F) Sanitary
 Beyond 2024 - Forcemain - FF' Sanitary (1620 m; pipe size 350 mm)

North of Highway 16

Beyond 2025- MPMM'L'MQRSTUV'WW'W" - Storm & Sanitary (20580 m,
 450/525/600/750/900/1050/1200/1350/1500/1800/2100 mm)
 Beyond 2025- Storm Ponds 9 & 13

East of Wanuskewin

Beyond 2025- XYZ Storm (1200 m; pipe size 450/600/1500 mm)
Beyond 2025- Pond 14

North East of North Swale

Beyond 2025- E'EFG Storm/Sanitary (1990 m; pipe size 375/600/750/1050/1350/1500 mm)

* A map indicating the location of the sections is available from the Transportation and Construction Department upon request.

Prior Budget Approvals

\$46,651,000

2021 Revised Budget

The project follows market driven demand and previously budgeted 2021 expenditure was not ready in 2021 due to the current stage in development and other projects requiring completion first. The projects have been deferred to future years.

Project Detail	Original	Revised	Plan	Plan	Plan
Expenditure / Funding ('000s)	2021	2021	2022	2023	2024
GROSS COST DETAILS					
San & Stm - (E&W of Idylwyld) - I'M	10,473	0	11,589	0	0
San & Stm - West of Arthur Rose - I'K/KD'/LL'/KK'/GL/GH/Pond 5/KG/J'J"/J"G/GG'/F'G/KK"	2,805	0	1,147	0	0
San & Stm N/S (West of Idylwyld & N of 71st) - NO/MN/Pond 7+8	0	0	0	19,787	0
Total	13,278	0	12,736	19,787	0
FINANCING DETAILS					
Trunk Sewer Reserve	13,278	0	12,736	19,787	0
Total	13,278	0	12,736	19,787	0

0677	ALBERT COMM CENTRE RENOS				
Project Status:	Open	Year Identified:	2009		
Project Type:	Infrastructure Maintenance	Manager:	Craig Senick		
Asset Type:		Est End Date:			

Project Description

This project involves identifying and completing the necessary major repair or replacement expenditures as required by the Facility's Comprehensive Maintenance Program.

General Comments

Current emergent needs include roofing access improvements and building envelope capital renewal. Planning for portions of this major renewal will require project funding to accrue until sufficient funding is in place.

2021 Revised Budget

The 2021 planned funding was reduced to align with the operating contribution to the Albert Community Centre Replacement Reserve.

Project Detail	Original	Revised	Plan	Plan	Plan
Expenditure / Funding ('000s)	2021	2021	2022	2023	2024
GROSS COST DETAILS					
Repairs	75	50	75	75	75
Total	75	50	75	75	75
FINANCING DETAILS					
ALBERT MAJOR REPAIRS RES	75	50	75	75	75
Total	75	50	75	75	75

1272	SL&P – BUILDINGS & GROUNDS		
Project Status:	Open	Year Identified:	2009
Project Type:	Infrastructure Maintenance	Manager:	Brad Fritz
Asset Type:		Est End Date:	

Project Description

This project covers the building and grounds for the Electrical Operations Centre (322 Brand Road) and the Electrical Service Centre (619 Avenue N South). Renovation and expansion is required at the Electrical Operations Centre for infrastructure improvements and to meet operational requirements.

The planned procurement method for this project is to be accomplished utilizing internal staff due to expertise of existing staff to perform the work.

General Comments

Renovations to the Operations Centre including additional infrastructure, office layouts, washrooms, change rooms, workstations, and storage need to change to better match the present business operation and staffing levels. Heating, ventilation, electrical and other systems are in need of renewal or replacement.

The SL&P Training Centre was leased in 2008 and planning is underway to move the storage and training activities at this center to the Operations Centre by the end of 2020.

2021 Revised Budget

Due to a reduction in revenues and subsequent reduction in reserves, the 2021 capital allocation has been pushed to 2022.

Project Detail	Original	Revised	Plan	Plan	Plan
Expenditure / Funding ('000s)	2021	2021	2022	2023	2024
GROSS COST DETAILS					
Bldgs/Grnds - Operation Centre	1,300	0	1,400	270	500
Total	1,300	0	1,400	270	500
FINANCING DETAILS					
ELECTRICAL DISTRIBUTION EXTENSION RES	1,000	0	1,000	70	100
ELECTRICAL DISTRIBUTION REPLACEMENT RES	300	0	400	200	400
Total	1,300	0	1,400	270	500

1389	POLICE-NOTEBOOK REPLACEMENT (IN-CAR)				
Project Status:	Open	Year Identified:	2012		
Project Type:	Equipment Replacement	Manager:	Earl Warwick		
Asset Type:	Communication Systems	Est End Date:			

Project Description

This project addresses the replacement of in-car computer notebooks due to normal wear and aging.

General Comments

It is estimated that approximately 100 in-car computer notebooks will be required for replacement in 2020/2021 (estimates include spares required). These new notebooks are expected to have a 7-year lifespan and will need to be replaced in 2026/2027. This has been an excellent value for the Police Service considering these units are used 24 hours a day, 365 days a year, in a rugged operating environment.

The schedule will replace dated equipment with technology that will offer greater processing power to run the advanced applications of the day and provide more storage capacity to accommodate ever increasing demand. Estimates are based on a per unit cost for a rugged notebook computer of \$5,000 - \$6,000 plus mount modifications, cables, and software purchase/licensing. Position growth is having its effect on this capital budget.

Operating Impact

No anticipated operating impact for this capital project.

2021 Revised Budget

An additional \$60.0 was added in 2021 as the schedule for notebook replacement required acceleration.

Project Detail	Original	Revised	Plan	Plan	Plan
Expenditure / Funding ('000s)	2021	2021	2022	2023	2024
GROSS COST DETAILS					
Notebook Replacement	280	340	0	0	0
Total	280	340	0	0	0
FINANCING DETAILS					
Police Oper Equip & Tech Res	280	340	0	0	0
Total	280	340	0	0	0

1410	LAND DEV'T-ELK POINT		
Project Status:	Open	Year Identified:	2011
Project Type:	Prepaid Land Development	Manager:	Daryl Schmidt
Asset Type:		Est End Date:	

Project Description

This project involves the construction of municipal services on City-owned and privately owned land for the development of the Elk Point neighbourhood.

General Comments

Prior years Property Realized Reserve funding is for the topographical survey of the land in this proposed neighbourhood, the preliminary engineering design, other required engineering and environmental studies, preliminary design work on the neighbourhood concept plan. Current Property Realize Reserve funding is for maintenance of land.

Prior Budget Approvals

\$30,796,000

2021 Revised Budget

Budget revised for the Signalization of 33rd Street and Kensington Blvd.

Project Detail	Original	Revised	Plan	Plan	Plan
Expenditure / Funding ('000s)	2021	2021	2022	2023	2024
GROSS COST DETAILS					
2015 - B1 - Priv (N of Main Entrance)	0	0	383	0	0
2012 - A1 - City (NE of 33rd St)	0	175	0	0	0
Earthfill and Enhanced Services	0	0	0	0	0
Total	0	175	383	0	0
FINANCING DETAILS					
General Ppd Serv-Elec-City	0	0	130	0	0
General Ppd Serv-Engineering	0	175	28	0	0
General Prepaid Svces-Elec-Spc	0	0	225	0	0
Prr-Land Development	0	0	0	0	0
Total	0	175	383	0	0

1411	LAND DEV'T- ASPEN RIDGE		
Project Status:	Open	Year Identified:	2011
Project Type:	Prepaid Land Development	Manager:	Daryl Schmidt
Asset Type:		Est End Date:	

Project Description

This project is for the development of City-owned and privately owned residential land within the Aspen Ridge neighbourhood.

General Comments

Development in 2017 is for municipal services on City-owned residential land including 10 parcels. Funding from the Property Realized Reserve is for the cost of relocating telephone lines, a 25kv powerline and moving a 138kv power line.

Year	City Lots	Private Lots	
2016	371	-	West of McOrmond
2017	11	-	Parcels adjacent to McOrmond
2018	39	-	Lots & 11.08 ha (adjacent to & east of McOrmond)
2019	222	-	Lots & 4.60 ha (adjacent to McOrmond & Orban)
2020	125	92	Lots & 1.97 ha (north of Feheregyhazi)
2021	96		

Prior Budget Approvals

\$55,811,000

2021 Revised Budget

Budget revised for PRR- Additional Budget required for earth hauling of stockpiled materials; and for utility relocation costs.

Project Detail	Original	Revised	Plan	Plan	Plan
Expenditure / Funding ('000s)	2021	2021	2022	2023	2024
GROSS COST DETAILS					
Earthfill and Enhanced Services	160	160	0	0	0
2021 - F1 - City	2,183	2,183	0	0	0
2020 - C1 - City	2,870	3,780	0	0	0
2015 - D2 - City	3,970	3,970	0	0	0
2015 - D1 - City	10,568	10,568	0	0	0
2014 - B2 - City	0	76	0	0	0
Total	19,751	20,737	0	0	0
FINANCING DETAILS					
General Ppd Serv-Elec-City	591	591	0	0	0
General Ppd Serv-Engineering	18,470	18,595	0	0	0
General Prepaid Svces-Elec-Spc	252	252	0	0	0
PRR-Land Development	438	1,299	0	0	0
Total	19,751	20,737	0	0	0

1416	LAND DEV'T-TR SWR-HAMPTON VILLAGE		
Project Status:	Open	Year Identified:	2009
Project Type:	Prepaid Land Development	Manager:	Daryl Schmidt
Asset Type:		Est End Date:	

Project Description

This project involves the extension of the trunk sewers and pond requirements to the proposed Hampton Village Neighbourhood. The general PPD- Services-Eng Reserve is used as an interim source of funding and will be reimbursed in future years.

Complete (Hampton Village Residential)

- 2004/06/07 - AB - Forcemain Phase II
- 2002/04 - C - Stormwater Storage Basin II
- 2005 - D - Stormwater Storage Basin
- 2004/06 - E - Lift Station II (3650 m; pipe size 350 mm)
- 2004/05 - H - Dundonald Pond
- 2004/07 - AB - Sanitary (110 m; pipe size 600 mm)
- 2004/05 - CD - Storm (900 m; pipe size 1050 mm)
- 2012 - EI - Storm (500 m; pipe size 525 mm)
- 2012 - E - Stormwater Basin

Required for Hampton Village Business Park

- 2022 - D - Lift Station (790 m; pipe size 675 mm)
- 2022 - EF - Forcemain (4500 m; pipe size 300 mm)
- 2022 - F - Stormwater Basin
- 2022 - FG - Storm Trunk Outlet (1500 m; pipe size 900 mm)

Required for Elk Point

- 2015 - F'G - Sanitary (790 m; pipe size 675 mm)

* A map indicating the location of the sections, stormwater storage basins, and lift stations is available from the Transportation and Construction Department upon request.

Special Note

A share of the costs will be covered through the flood protection program in 1678 in 2015 as detailed below:

- D - Lift Station - \$275,000
- EF - Forcemain - \$105,000
- FG - Sanitary Trunk - \$84,000

Prior Budget Approvals

\$11,663,000

2021 Revised Budget

Budget revised for the addition of Sanitary Trunk Sewer Construction of 600 mm piping 190m along Glenwood Avenue.

Project Detail	Original	Revised	Plan	Plan	Plan
Expenditure / Funding ('000s)	2021	2021	2022	2023	2024
GROSS COST DETAILS					
San Trunk AB-Ave M 22 nd to 23 rd	0	1,400	0	0	0
FG - Stm Trunk - Industrial (Pond to Circle)	0	0	2,347	0	0
Pond F - Hampton Industrial	0	0	3,360	0	0
Force Main EF-Hampton-58th St-Industrial	0	0	15,820	0	0
Lift Station D - Industrial	0	0	4,239	0	0
Total	0	1,400	25,766	0	0
FINANCING DETAILS					
Trunk Sewer Reserve	0	1,400	21,527	0	0
Wastewater Lift Station Res	0	0	4,239	0	0
Total	0	1,400	25,766	0	0

1417	LAND DEV'T-TR SWR-BLAIRMORE		
Project Status:	Open	Year Identified:	2009
Project Type:	Prepaid Land Development	Manager:	Daryl Schmidt
Asset Type:		Est End Date:	

Project Description

This project involves the extension of the trunk sewers to the proposed west sector. The general PPD-Services-Eng Reserve is used as an interim source of funding and will be reimbursed in future years.

Complete

2005 - AC - Forcemain - Lift Station A to Trunk CD (575m; pipe size 250 mm)
 2005 - CC' - Forcemain - Temp to Confed Drive (2540 m; pipe size 250 mm)
 2005 - A - Pond
 2005 - AA' - Storm Pond A to McCormack (325 m; pipe size 600 mm)
 2005 - AB - Dalmeny Rd/22nd to Dalmeny Lift (50 m; pipe size 1500 mm)
 2005/07- A - Lift Station - Suburban Area
 2009/10 - H - Lift Station - Blairmore Neighbourhood 1
 2010/2011 - HI- Forcemain- Lift Stn to Marquis Trunk
 2011 - F - Pond 1 Blairmore Neighbourhood 1
 FG/GH/HI San (EW) Yarrow (1064 m; pipe size 900/1050/675 mm)
 2011 - AB - Storm Outlet Pond 1 to Deifenbaker (pipe size 600/675 mm)
 2013 - C'D/DE/EF Sani (NS) Yarrow to S. of Pond 4 (1405 m; pipe size 900 mm)
 2013/16 - CD - Sanitary (NS) N of Pond 3 to 22nd St (1200 m; 600/675 mm)
 2011/14 - EF/FG/GH - St. Trunks (EW) Pond 1 to N of Yarrow (1168 m; pipe size 750-1500 mm)
 2013 - CD-NS-Storm Trunks - Pond 2 to Pond 3 & 4 (457 m; 1050 mm)
 2013 - AC- EW - St. Trunk - Pond 3 to Steeves Ave (580 m; pipe size 750 mm)
 2013/15 - Pond 3 & 4 Central Kensington
 2013/15 - CC' Sanitary Trunk
 2014/15 - Pond 2 - S of Yarrow
 2015 - Blairmore Pond 2 & Piping

Required for Blairmore 3/Elk Point/Future Neighborhoods

2018/2020 - West Swale Storm Water Management Feasibility Study
 2022- Elk Point - Pond 3 (2.2 ha)
 2024- Elk Point - CE - Storm (450 m; pipe size 900 mm)
 2024 - Elk Point - Pond 1 & 2
 Beyond 2025- AB - Sanitary Kensington to Blairmore (850m; pipe size 600 mm)
 Beyond 2025- AB - Storm - Pond 2 to Trail (468 m; pipe size 1350 mm)

* A map indicating the location of the sections, stormwater storage basins, and lift stations is available from the Transportation and Construction Department upon request.

Special Note

A share of the costs are covered through the Flood Protection Program in project 1678 as detailed below:

H Lift Station - \$1,026,000
 HI - Forcemain - \$2,694,000
 C'C - Sanitary Trunk (NS) S of Pond 4 to 22nd - \$321,000

Prior Budget Approvals

\$57,405,000

2021 Revised Budget

Budget revised for Storm Pipe and Pond 3 moving from 2021 to 2022 as it is not required for the current stage of development and therefore moved out one year.

Project Detail Expenditure / Funding ('000s)	Original 2021	Revised 2021	Plan 2022	Plan 2023	Plan 2024
GROSS COST DETAILS					
Elk Pt - CE Storm Pipe and Pond 3	1,495	0	1,495	0	593
Total	1,495	0	1,495	0	593
FINANCING DETAILS					
Trunk Sewer Reserve	1,495	0	1,495	0	593
Total	1,495	0	1,495	0	593

1418	LAND DEV'T-TR SWR-HOLMWOOD		
Project Status:	Open	Year Identified:	2012
Project Type:	Prepaid Land Development	Manager:	Daryl Schmidt
Asset Type:		Est End Date:	

Project Description

This project involves the extension of the trunk sewers from the intersection of the Highway 5 and McOrmond Drive south, east, and west into east suburban development area to facilitate approximately 2,717 hectares of staged development including approximately nine future neighborhoods.

Required for First Neighborhood (Brighton) Phase 1

- 2013/14 - CC' - Sanitary - EW of McOrmond Dr (1386 m; pipe size 600/375 mm)
- 2014 - BCD - Sanitary - Hwy 5 to end intersection (1134 m; pipe size 1200 mm)
- 2014 - BC - Storm - Hwy 5 to 2nd intersection (1093 m; pipe size 1500/1200 mm)
- 2014 - D - Pond 1 (total size 15 ha)

Required for First Neighborhood (Brighton) Phase 2

- 2019 - DE - Sanitary - 2nd intersection to 8th (1500 m; pipe size 900 mm)
- 2019 - CE - Storm - 2nd Intersection to 8th (1500 m; pipe size 2100 mm)
- 2019 - JK - West of McOrmond Dr (550 m; pipe size 375 mm)

Required for First Neighborhood (Brighton) Phase 3

- 2013 - CD - Storm - EW piping to Pond 1 (1730 m; pipe size 1200/1800 mm)

Required for Second Neighborhood

- 2021/24 - CMDL - Sanitary (1430 m; pipe size 600 mm)
- 2021/Beyond 2025- MNOPQ - Storm (2200 m; pipe size 1050/3000 mm)
- 2022, 2024, and Beyond 2025 - Storm Ponds 2, 3, 4
- Beyond 2025- NOQRPB - Sanitary (3000 m; pipe size 375/450/525/600 mm)
- Beyond 2025- RSTUVVXY - Storm (3640 m; pipe size: 1050/1500/1800/2000/3000 mm)
- Beyond 2025- Storm Ponds 5 & 6

Required for Third Neighborhood

- Beyond 2025- E'I - Sanitary (800 m; pipe size 450 mm)
- Beyond 2025- LK - Storm (700 m; pipe size 900/375 mm)
- Beyond 2025- Storm Ponds 7, 9
- Beyond 2025- EFGHI - Sanitary (4000 m; pipe size 523/600/750/900 mm)
- Beyond 2025- EFGHI - Storm (2960 m; pipe size 1050/2100 mm)

* A map indicating the location of the sections, stormwater storage basins, and lift stations is available from the Transportation and Construction Department upon request.

Prior Budget Approvals

\$14,843,000

2021 Revised Budget

The project follows market driven demand and previously budgeted 2021 expenditure was not ready in 2021 due to the current stage in development and other projects requiring completion first. The projects have been deferred to future years.

Project Detail	Original	Revised	Plan	Plan	Plan
Expenditure / Funding ('000s)	2021	2021	2022	2023	2024
GROSS COST DETAILS					
San - E of McOrmond - CM, DL	3,756	50	3,706	0	3,896
Stm - Suburban Centre - MN/NO/OP/PQ/Pond 2, 3, 4	5,200	100	5,100	0	1,441
Stm - 8th St - West & South of McOrmond - EJ/JK/KL/Pond 7, 8	1,541	0	0	0	0
Storm - 8th St to CPR Tracks - EF/FG/FH/HL/Pond 9	50	50	0	0	0
Total	10,547	200	8,806	0	5,337
FINANCING DETAILS					
Trunk Sewer Reserve	10,547	200	8,806	0	5,337
Total	10,547	200	8,806	0	5,337

1419	LAND DEV'T-BRIGHTON		
Project Status:	Open	Year Identified:	2014
Project Type:	Prepaid Land Development	Manager:	Daryl Schmidt
Asset Type:		Est End Date:	

Project Description

This project is for the City's portion of residential municipal services on privately developed land within the Brighton Neighbourhood. Also included is the municipal servicing of the second phase of Brighton.

General Comments

Prior years funding from the Property Realized Reserve - Fund 50 is for the cost of fill removal from the pond site and clearing of the site.

Year	City Lots	Private Lots
2017	-	243 & 14.93 ha
2018	-	580 & 3.20 ha
2019	-	205 & 4.17 ha
2020	-	146 lots
2021	-	191 & 4.16 ha

Prior Budget Approvals

\$12,943,000

2021 Revised Budget

Budget revised for D2 – Private: Additional piping required for Water/Sanitary Sewer Mains along 8th Street; needed to clear the intersection of Brighton Blvd/8th St and McOrmond/8th Street. These mains can then be extended along 8th by Private Developer.

Budget revised for D3 – Private: Original Servicing Plan was for grading in 2020 with W&S in 2022 to match up with paving of D1 in the fall/summer 2021/2022. The new plan is to include W&S along Brighton Gate from street to the culverts. The phase is estimated to have in Total 211 Lots.

Project Detail	Original	Revised	Plan	Plan	Plan
Expenditure / Funding ('000s)	2021	2021	2022	2023	2024
GROSS COST DETAILS					
2019 - D2 - Private	0	1,102	0	0	0
2020 - D3 - Private	0	430	0	0	0
2016 - C1 - Private (E of CPR)	491	491	0	0	0
2016 - D1 - City	13,960	13,960	0	0	0
Total	14,451	15,983	0	0	0
FINANCING DETAILS					
General Ppd Serv-Elec-City	722	722	0	0	0
General Ppd Serv-Engineering	10,945	12,477	0	0	0
General Prepaid Svces-Elec-Spc	511	511	0	0	0
Prr-Land Development	2,273	2,273	0	0	0
Total	14,451	15,983	0	0	0

1435	LAND DEV'T-PRIMARY WATER MAINS-NORTH INDUSTRIAL		
Project Status:	Open	Year Identified:	2009
Project Type:	Prepaid Land Development	Manager:	Daryl Schmidt
Asset Type:		Est End Date:	

Project Description

This project involves the extension of primary water mains (WM) to the North Industrial Area and Agriplace. It will allow additional industrial development and will increase system reliability.

General Comments

The current design is for 600 mm WM. Preliminary findings of a study currently being completed indicate that upsizing the Primary WM to 900 mm could enable the City to significantly defer the construction if the future North industrial reservoir. If it is resolved to upsize this primary WM, a new budget and funding strategy will be developed for this project.

Completed (including repurchase of 750mm Sask WM):

- 2011 - AB (3400m; pipe size 600 mm)
- 2009 - BC (855 m; pipe size 600 mm)
- 2012 - C'D (1000 m; pipe size 600 mm)

Required Phase 2 Marquis Industrial

2020 - DE (887 m; pipe size 600 mm)

Required for completion of Marquis Industrial

2020 - EF (830 m; pipe size 600 mm)

Required along Arthur Rose Ave, North of 71st

2014/16/17 - HI (800 m; 750 mm)

Required for Area North of Marquis 11

Beyond 2025- IJ (1117 m, pipe size 750 mm)

Required for North of Highway 11

Beyond 2025- JJ'K'L (3950 m; pipe size 750/1050 mm)

Required for North Industrial

Beyond 2025- LR Fillmain (8080 m; pipe size 1050 mm)

Required for West of Idylwyld/North of 71st

2022/2023 - FGL (2690 m; pipe size 600 mm)

Required for West of Idylwyld

Beyond 2025- GM (3000 m; pipe size 750 mm)

Related Project: Project 713 (Water Reservoir Pumping Capacity) provided for a pump house and installation of additional pumps at 42nd St. Reservoir to help handle the requirements for this watermain network.

Prior Budget Approvals

\$7,884,000

2021 Revised Budget

Budget revised for only the Purchasing of a SaskWater water line along 71st street.

Project Detail Expenditure / Funding ('000s)	Original 2021	Revised 2021	Plan 2022	Plan 2023	Plan 2024
GROSS COST DETAILS					
DE - Marquis to 71st	0	0	0	0	0
HI - Arthur Rose - 71 st to Hwy 12	0	80	0	0	0
West of Idylwyld - MN/LM/LK'	0	0	0	1,827	0
FG/GL - Hwy 11 - 71st to Hwy 12	2,435	0	1,722	3,248	0
Total	2,435	80	1,722	5,075	0
FINANCING DETAILS					
Primary Watermain Res	2,435	80	1,722	5,075	0
Total	2,435	80	1,722	5,075	0

1460	LAND DEV'T-ARTL RD-NEAULT RDWY (22ND-SEC 2)		
Project Status:	Open	Year Identified:	2012
Project Type:	Prepaid Land Development	Manager:	Daryl Schmidt
Asset Type:		Est End Date:	

Project Description

This project involves the design and construction of the Neault Roadway from 22nd Street to Section 2, Township 37. This roadway will provide access to 22nd Street and the neighbourhoods North of 22nd Street in the Blairmore Sector.

General Comments

Construction of the portion from 33rd Street to Claypool Drive will depend on the build-out of Kensington.

2021 Revised Budget

Land was not obtained in order to begin construction, as a result the initial primary watermain did not get started. The project is not ready to begin road construction until the primary is in place.

Project Detail	Original	Revised	Plan	Plan	Plan
Expenditure / Funding ('000s)	2021	2021	2022	2023	2024
GROSS COST DETAILS					
33rd Street - Claypool Drive	3,929	0	0	3,929	4,104
Kensington Gate W - 33rd Street	0	0	6,352	0	0
22nd Street - Kensington Gate W	5,308	0	5,308	0	4,837
Total	9,237	0	11,660	3,929	8,941
FINANCING DETAILS					
Arterial Road Reserve	9,237	0	11,660	3,929	8,941
Total	9,237	0	11,660	3,929	8,941

1468	LAND DEV'T-ART RD-8TH STREET EAST			
Project Status:	Open	Year Identified:	2014	
Project Type:	Prepaid Land Development	Manager:	Daryl Schmidt	
Asset Type:		Est End Date:		

Project Description

This project is for staged construction of the 8th Street East arterial roadway between McOrmond Drive and the planned Canadian Pacific Railway overpass to serve the Brighton neighbourhood.

General Comments

Construction of the initial phase of the arterial roadway serving the Brighton neighbourhood is expected to begin in 2023 after the storm sewers are installed.

2021 Revised Budget

Budget revised for Local Storm Sewers required on 8th St. between McOrmond and Brighton Blvd. It will service the right of way, as well for lots on the north and south side of the road.

Project Detail	Original	Revised	Plan	Plan	Plan
Expenditure / Funding ('000s)	2021	2021	2022	2023	2024
GROSS COST DETAILS					
CPR Overpass to RR #3045	0	0	0	3,851	0
RR #3045 to McOrmond Drive	0	200	0	4,659	0
Total	0	200	0	8,510	0
FINANCING DETAILS					
Arterial Road Reserve	0	0	0	6,110	0
Private Contributions	0	200	0	2,400	0
Total	0	200	0	8,510	0

1595	NEIGHBOURHOOD PARKS ENHANCEMENTS			
Project Status:	Open	Year Identified:	2009	
Project Type:	Infrastructure Maintenance	Manager:	Lisa Thibodeau	
Asset Type:		Est End Date:		

Project Description

This project involves the design and construction of park enhancements in existing neighbourhood parks where the community has identified a need for new park amenities. These parks are not part of the ten-year plan for upgrading under the Park Upgrades, Enhancements & Repairs (P901). The enhancements typically add components to existing park amenities and reflect the greatest need in the neighbourhood (e.g. park benches, trees and shrubs, picnic areas, lighting, playground equipment additions).

General Comments

The City receives requests from Community Associations for park enhancements, some of which are significant and fall under the capital budget parameters. These projects are funded through a combination of Community Association contributions and the Park Enhancement Reserve.

Each year, project requests are brought forward by the Community Associations and undergo an approved adjudication process. All project applications and cost estimates are then returned to the Community Associations with a request for a formal commitment to the project, including their financial contribution to the project. The finalized list of approved projects is completed once the operating budget amount for the Park Enhancement Reserve has been approved.

Operating Impact

2024 - \$17,500 for maintenance of playground equipment

2021 Revised Budget

The 2021 project was initiated by the Silverwood Heights Community Association who will be partnering with the Silverwood Heights Playground Committee to replace existing components of the playground equipment in WJL Harvey Park North, between St. Angela and Brownell Schools, to complement the existing amenities.

Project Detail	Original 2021	Revised 2021	Plan 2022	Plan 2023	Plan 2024
GROSS COST DETAILS					
WJL Harvey North Park Playground	0	250	0	0	0
Total	0	250	0	0	0
FINANCING DETAILS					
Private Contributions	0	225	0	0	0
Park Enhancement Reserve	0	25	0	0	0
Total	0	250	0	0	0

Incremental Operating Impacts ('000s)	Budget 2021	Budget 2022	Plan 2023	Plan 2024	Plan 2025
Net Dollar Impacts	-	-	-	17.5	-

1769	LAND DEV'T-MARQUIS INDUSTRIAL AREA				
Project Status:	Open	Year Identified:	2009		
Project Type:	Prepaid Land Development	Manager:	Daryl Schmidt		
Asset Type:		Est End Date:			

Project Description

This project involves the construction of municipal services on privately owned land in the Marquis Industrial Area.

General Comments

This project includes the construction of municipal services North of 71st Street and East of the Canadian National Railway right of way for approximately 140 acres of industrial land. Part of the funding is from the Property Realized Reserve for moving unsuitable material, hauling of suitable material and grading.

Prior Budget Approvals

\$87,282,000

2021 Revised Budget

Budget revised in PPD for additional Area Grading due to small lot configuration along 64th St.

Project Detail	Original	Revised	Plan	Plan	Plan
Expenditure / Funding ('000s)	2021	2021	2022	2023	2024
GROSS COST DETAILS					
2013 – C9 – City (64 th , 65 th & Burton)	0	150	0	0	0
2015 - C12 - City (N of Marquis Dr)	2,548	2,548	0	0	0
2013 - C11 - City (North of 71st, East of CNR)	773	773	0	0	0
Total	3,321	3,471	0	0	0
FINANCING DETAILS					
General Ppd Serv-Engineering	3,321	3,430	0	0	0
Property Realized Res	0	41	0	0	0
Total	3,321	3,471	0	0	0

1829	SERVICE SASKATOON – SYSTEMS		
Project Status:	Open	Year Identified:	2015
Project Type:	Support Systems	Manager:	Adam Hughes
Asset Type:	Software	Est End Date:	

Project Description

Capital Projects 1364 - CP Service Saskatoon-Citizen Input/Systems/Standards/Staffing, 1829 - AF Service Saskatoon-Systems, 1942 - AF Corporate Security Plan, and 1949 - AF Service Saskatoon-Staffing Accommodation are inter-related to each other in regards accommodating the vision of the Service Saskatoon citizen service model.

As identified by Deloitte's Enterprise Resource Planning (ERP) Business Case in 2016; the City's current environment consists of more than 279 legacy applications, some of which no longer have vendor support and are nearing the end of their useful life. This includes applications within the core business functions of:

- Human Resources (including time & attendance);
- Payroll;
- Finance;
- Supply chain (procurement and inventory management);
- Work order and activity management.

General Comments

The ideal ERP system solution consolidates and integrates the business processing environment by enabling data capture at the source and supporting end to end transaction processing. Public and private sector organizations who have implemented an ERP system realize a number of benefits such as:

- Standardized processes;
- Cost savings;
- Automated workflows;
- Integrated systems;
- Enhanced reporting;
- One source reporting;
- Enhanced controls.

The 2017 budget requirement is for development of a request for proposal to initiate the remainder of the project requirement which involves the purchase and implementation of an ERP solution that will consolidate several City systems and applications into one corporate approach within the above specified core business functions.

The 2018 budget and beyond are for ongoing work with the holistic view of people, process and technology need to be considered while reviewing enterprise-wide capabilities and needs from an end to end perspective. Development and delivery of key programs aligned to the strategic goals of the corporation and the review of operational activities to determine value for money will ensure we are focused on our core business functions.

Service Saskatoon:

Service Saskatoon is based on four pillars including Citizen Input, Staffing, Systems and Standards. An integrated ERP solution would significantly advance Service Saskatoon towards meeting its system goals by providing administration and citizens with:

- Real time information;
- A single source of information;
- Increased accuracy and reliability of data.

The ERP platform will become the foundation that fuels evidence-based decisions, becomes a source of knowledge, creates a repository of data and a tool that helps City leaders better understand and manage risks at the operational, tactical, strategic and reputational levels. A modern ERP solution is an information-technology platform of a growing City. The planned procurement method for this project is a combination of internal staff and external consultants due to the specialized nature of an ERP solution.

2021 Revised Budget

The 2021 revised budget and 2022 budget plan are required to fulfill the completion of the ERP implementation that was originally budgeted in prior years.

Project Detail Expenditure / Funding ('000s)	Original 2021	Revised 2021	Plan 2022	Plan 2023	Plan 2024
GROSS COST DETAILS					
ERP System Design	0	1,250	1,500	0	0
Total	0	1,250	1,500	0	0
FINANCING DETAILS					
Corporate Capital Reserve	0	1,250	1,500	0	0
Total	0	1,250	1,500	0	0

1971	FIRE – FIRE TRAINING FACILITY		
Project Status:	Open Growth and Capital	Year Identified:	2021
Project Type:	Expansion	Manager:	Morgan Hackl
Asset Type:		Est End Date:	

Project Description

This project provides for the development of a Regional Fire Training Facility that also will support corporate needs beyond the Saskatoon Fire Department (SFD). This facility is an important component for SFD to complete recruitment, train new recruits, strengthen community partnerships, and promote diversity in the fire service.

General Comments

Currently the SFD does not have a dedicated training facility. The National Fire Protection Association outlines best practices and guidelines for training facilities as well as evolutions to meet defined levels of competency. SFD finds it difficult to meet these levels due to an increased scope of practice, services offered, third-party oversight, and regulations. It is anticipated that this facility be located north of Saskatoon within the P4G Planning area and will be accessible to numerous partners and stakeholders (corporate, regional, provincial, federal).

The training facility that will include the following:

- 1) Purchase of land; design of the site; site preparation including utility servicing, paving, fencing, construction of a drainage system and water recycling retention pond and pump system; office trailer and storage buildings; portable showers/decontamination units; and a live fire training structure. (\$3.25 Million)
- 2) Construction of training tower (\$1.0 Million)

Additional phases will be brought forward as part of the Fire Strategic Facility Plan.

Operating Impact

The annual operating costs are estimated to be \$25,000 for utilities and maintenance.

Project Detail	Original	Revised	Plan	Plan	Plan
Expenditure / Funding ('000s)	2021	2021	2022	2023	2024
GROSS COST DETAILS					
Fire Training Facility	0	4,250	0	0	0
Total	0	4,250	0	0	0
FINANCING DETAILS					
Civic Facilities Financing Plan	0	4,250	0	0	0
Total	0	4,250	0	0	0

2051	LANDFILL OPTIMIZATION		
Project Status:	Open	Year Identified:	2011
Project Type:	Environmental Protection	Manager:	Scott Theede
Asset Type:	Landfill	Est End Date:	

Project Description

This project includes items identified in the Integrated Landfill Management Plan of 2011 that will be required to increase the available airspace and maximize the overall life of the Landfill. The planned procurement method for this project is to be accomplished utilizing external contractors, due to construction of facilities outside the capabilities of City design staff, and construction equipment. Some sub-components may be completed with internal engineering resources, with external construction contractors.

General Comments

Capital requirements for Landfill optimization include filling inefficiently filled areas of the Landfill to recapture airspace for use. A variety of safety and environmental improvements are also required including improving surface water management and improving site conditions and customer service.

This work will be done using external service providers.

2021 Revised Budget

The 2021 revised budget is to continue with the work as noted in the project description above. The additional funds requested from the LRR will be used to purchase equipment and to complete construction of the vertical wells via external contracts where bids were higher than expected.

Project Detail	Original	Revised	Plan	Plan	Plan
Expenditure / Funding ('000s)	2021	2021	2022	2023	2024
GROSS COST DETAILS					
Landfill Gas Collection System Expansion	0	90	0	400	0
Final Cover (Stage E)	0	0	0	0	500
Landfill Demolition/New Liner D+E	500	500	1,850	5,500	0
Total	500	590	1,850	5,900	500
FINANCING DETAILS					
Landfill Replacement Reserve	500	590	1,850	5,900	500
Total	500	590	1,850	5,900	500

2219	WTR-N.E. SECTOR RESERVOIR				
Project Status:	Open	Year Identified:	2013		
Project Type:	Growth And Capital Expansion	Manager:	Reid Corbett		
Asset Type:	Water Treatment Plant	Est End Date:			

Project Description

This project consists of the construction of a reservoir and pumping facility in the NE sector to meet the demands from growth in the sector.

General Comments

The project was initially scheduled for 2015 however upgrades to the 42nd Street reservoir and pumping facility and reduction in population growth allowed for a delay until 2020.

The planned procurement method for this project is to be accomplished utilizing external contractors, due to capacity of existing staff to perform the work.

Special Note

This project is subject to a Public Notice Hearing for Borrowing.

2021 Revised Budget

The 2022 original budget plan has been moved back into 2021 in order for the project completion to meet the timing requirements of the New Building Canada program. The reservoir is planned to have a 40 million litre capacity and the pumping station to have an output of 1600 litres per second.

Project Detail	Original	Revised	Plan	Plan	Plan
Expenditure / Funding ('000s)	2021	2021	2022	2023	2024
GROSS COST DETAILS					
N.E. Sector Reservoir	21,218	44,730	0	0	0
Total	21,218	44,730	0	0	0
FINANCING DETAILS					
Waterworks Capital Projects Reserve	15,418	10,418	0	0	0
Borrowing	5,220	30,881	0	0	0
Operating Budget Down Payment	580	3,431	0	0	0
Total	21,218	44,730	0	0	0

2286	DEVELOPMENT LEVIES REVIEW – IMPLEMENTATION PLAN				
Project Status:	Open	Year Identified:	2021		
Project Type:	Support Systems	Manager:	Matt Jurkiewicz		
Asset Type:		Est End Date:			

Project Description

This project will involve the creation and implementation of a comprehensive plan to address the outcomes of the Development Levies Review, presented to the Standing Policy Committee on Finance in September 2020. The Development Levies Review was completed by an external consultant, MNP LLP and Hemson Consulting. The independent review of the City’s processes regarding development levies undertook a comprehensive examination of the City’s servicing agreement fee structure, calculation methodologies, and policies and practices, while also assessing any potential opportunities for improvements that may exist. The review concluded that while the general financial mechanics of the City’s approach is sound, the system is internally focused and there are significant areas for improvement.

This project will develop a comprehensive approach to address the outcomes of the Review and will involve research, analysis and collaboration with Industry stakeholders to implement and sustain improvements to the City’s development levy system. All of this must be developed and operated based on a balanced decision-making approach which considers cost recovery, transparency and competitiveness.

General Comments

The Implementation Plan will be created in order to define and explore a range of issues identified through the Development Levies Review project. In collaboration with the industry stakeholders, the following main themes will be addressed through this project:

- Implementation of a collaboratively developed comprehensive Development Levy Bylaw and associated policies and procedures.
- Explore opportunities for bolstering available information and self-service options for current and potential developers in line with municipal best practices.
- Build a system of development policies, procedures and internal processes that are clear, transparent and consistently applied.
- Review current Industry engagement processes and tools to ensure effective processes are in place for enhanced communications.
- Review, clarify and standardize infill development policies and processes in relation to development levies, in order to support infill development to achieve long term growth objectives.

The planned procurement method for this project is to be accomplished utilizing internal staff due to the required internal expertise and integration with operational needs.

Operating Impacts

Future operating impacts will be identified during the creation of the implementation plan and will be included in future reports and applicable business plan and budget deliberations if required.

Project Detail	Original	Revised	Plan	Plan	Plan
Expenditure / Funding ('000s)	2021	2021	2022	2023	2024
GROSS COST DETAILS					
Implementation Plan	0	150	0	0	0
Total	0	150	0	0	0
FINANCING DETAILS					
Arterial Road Reserve	0	50	0	0	0
Corporate Capital Reserve	0	25	0	0	0
Gen PPD Services – General	0	25	0	0	0
Parks and Recreation Levy (Multi-District)	0	50	0	0	0
Total	0	150	0	0	0

2379	FIRE-MAJOR APPARATUS REPLACEMENT		
Project Status:	Open	Year Identified:	2010
Project Type:	Equipment Replacement	Manager:	Glenn Ledray
Asset Type:	Fire Apparatus	Est End Date:	

Project Description

This project provides for the replacement and refurbishment of major firefighting apparatus used by the Saskatoon Fire Department.

General Comments

Major Fire Apparatus are scheduled to be replaced as they reach the end of their safe serviceable life and begin experiencing recurring mechanical problems, making them very inefficient for day to day operations. Included are fire engines, aerial ladder vehicles, rescue trucks, dangerous good trucks, brush and tanker trucks, mobile pump trailer and the emergency measures mobile command post.

2021 Revised Budget

The plan for 2021 includes the replacement of an Aerial Ladder Truck. The funding for this truck was previously budgeted in 2020 at an amount not sufficient for the current expected costs. Original Budget funding in 2021 that was previously planned for a pumper truck is being reallocated to the Aerial Ladder Truck, with the purchase of this pumper truck now planned for 2022.

Project Detail	Original	Revised	Plan	Plan	Plan
Expenditure / Funding ('000s)	2021	2021	2022	2023	2024
GROSS COST DETAILS					
Fire Engine Replacement	865	0	865	670	0
Aerial Ladder Truck Replacement	0	1,900	0	0	0
Total	865	1,900	865	670	0
FINANCING DETAILS					
Fire Apparatus	865	1,900	865	670	0
Total	865	1,900	865	670	0

2389	POLICE-FLEET ADDITIONS			
Project Status:	Open	Year Identified:	2009	
Project Type:	Growth And Capital Expansion	Manager:	Earl Warwick	
Asset Type:	Police Vehicles	Est End Date:		

Project Description

This project provides for the expansion of the Police Service vehicle fleet including vehicle and related equipment costs.

General Comments

Project is planned to increase the regular fleet. Project funding allows for the fleet to expand by 2 to 4 vehicles (fully equipment marked units and/or unmarked units) depending on operational demands.

The 2021 budget includes the addition of 4 marked units, in conjunction with FTE increase requests and vehicle upgrades for School Resource Unit.

Operating Impact

Anticipated operating impacts are \$72,900 in 2021 and \$115,900 in 2022.

2021 Revised Budget

An additional \$271.0 has been added in 2021 related to additional vehicles being required within the SPS fleet.

Project Detail	Original 2021	Revised 2021	Plan 2022	Plan 2023	Plan 2024
Expenditure / Funding ('000s)					
GROSS COST DETAILS					
Fleet Additions	199	470	386	170	170
Total	199	470	386	170	170
FINANCING DETAILS					
Police Capital Reserve	199	470	386	170	170
Total	199	470	386	170	170
Incremental Operating Impacts ('000s)					
	Budget 2021	Budget 2022	Plan 2023	Plan 2024	Plan 2025
Net Dollar Impacts	72.9	115.9	-	-	-

2497	POLICE-EQUIPMENT REPLACEMENT				
Project Status:	Open	Year Identified:	2014		
Project Type:	Equipment Replacement	Manager:	Earl Warwick		
Asset Type:	Police Equipment	Est End Date:			

Project Description

This project allows for the replacement of specialized equipment used by Police operations.

General Comments

This project provides for the replacement of specialized equipment used by Saskatoon Police Service operations including Patrol, Criminal Investigations, the Traffic Section and 'Special Teams' - the Explosives Disposal Unit (EDU), the Tactical Support Unit (TSU), Canine Unit (K-9) and the Public Safety Unit (PSU).

The budget for 2021 is to fund the replacement of aging carbine rifles as well as EDU, TSU, K-9 and PSU equipment. The plan also includes the replacement of speed detection equipment, roadside screening devices, aging pistols, expired body armour, large items equipment, investigation equipment and installing equipment into new fleet replacement units.

Operating Impact

No anticipated operating impact for this capital projects.

2021 Revised Budget

An additional \$5.0 has been added in 2021 relating to the finalization of an existing capital project.

Project Detail	Original	Revised	Plan	Plan	Plan
Expenditure / Funding ('000s)	2021	2021	2022	2023	2024
GROSS COST DETAILS					
Equipment Purchase	451	456	725	421	574
Total	451	456	725	421	574
FINANCING DETAILS					
Police Oper Equip & Tech Res	451	456	725	421	574
Total	451	456	725	421	574

2498	POLICE-EQUIPMENT EXPANSION				
Project Status:	Open	Year Identified:	2014		
Project Type:	Equipment Replacement	Manager:	Earl Warwick		
Asset Type:	Police Equipment	Est End Date:			

Project Description

This project allows for the purchase of additional specialized equipment used by Police operations.

General Comments

This project provides for the purchase of additional specialized equipment used by Saskatoon Police Service operations including Patrol, Criminal Investigations, Traffic Section and 'Special Teams' - the Explosives Disposal Unit (EDU), the Tactical Support Unit (TSU), the Canine Unit (K-9) and the Public Safety Unit (PSU).

The 2021 budget calls for funding to support the purchase of TSU night vision and hard body armour equipment.

Operating Impact

No anticipated operating impact for this capital projects.

2021 Revised Budget

An additional \$78.0 has been added in 2021 relating to additional equipment required for Special Teams.

Project Detail	Original	Revised	Plan	Plan	Plan
Expenditure / Funding ('000s)	2021	2021	2022	2023	2024
GROSS COST DETAILS					
Equipment Purchase	77	155	0	0	0
Total	77	155	0	0	0
FINANCING DETAILS					
Police Oper Equip & Tech Res	77	155	0	0	0
Total	77	155	0	0	0

2499	POLICE-TECHNOLOGY REPLACEMENT				
Project Status:	Open	Year Identified:	2014		
Project Type:	Equipment Replacement	Manager:	Earl Warwick		
Asset Type:		Est End Date:			

Project Description

This project provides for the replacement/upgrading of computer hardware and software including network servers, infrastructure, storage and security as well as desktop and in-car computers/technology.

General Comments

The 2021 budget includes funding to support several multi-year projects that will replace/upgrade network infrastructure, audio/video, desktop computers, virtual desktops, system security, Tech Crime software, and provide Project Administrators.

The future plan also includes replacement of desktop computers, in-car cameras, e-ticketing system, laptop, network infrastructure with various police operations software.

Operating Impact

No anticipated operating impact for this capital project.

2021 Revised Budget

Budget revised for a decrease of \$488.0, a result of deferring projects to help account for revised capital spending priorities in 2021.

Project Detail	Original	Revised	Plan	Plan	Plan
Expenditure / Funding ('000s)	2021	2021	2022	2023	2024
GROSS COST DETAILS					
Equipment Purchase	491	455	567	884	867
Virtual Desktop Replacement	138	138	0	0	0
In Car Camera Replacement	452	0	452	453	0
Network Upgrades	80	80	0	21	233
Total	1,161	673	1,019	1,358	1,100
FINANCING DETAILS					
Police Oper Equip & Tech Res	1,161	673	1,019	1,358	1,100
Total	1,161	673	1,019	1,358	1,100

2592	WW-N40 FORCEMAIN		
Project Status:	Open	Year Identified:	2019
Project Type:	Wastewater Utility	Manager:	Pam Hamoline
Asset Type:		Est End Date:	

Project Description

The project involves construction of a second forcemain from the WWTP to the remote sludge handling facility at the North 40 (N40) treatment site. The current forcemain is being maintained and upgraded on an as needed basis, and currently has the capacity to convey flow to the N40. Capital planning, flow projections, and the upcoming expansion of additional wastewater customers will require twinning of the current system to meet the flow demands while adding minimal redundancy to the system.

General Comments

The current forcemain requires maintenance but can be difficult to take offline. The forcemain is a single point of failure in the process and has ruptured in the past resulting in spill response and lost operational time. Struvite buildup in the forcemain also requires maintenance to ensure the pipe is not fully blocked by buildup of this material inside the pipe. This project is intended to address these concerns.

Operating Impact

The operation of the new forcemain will not require additional full-time staff. At the time of design, hydraulic conditions will be reviewed to ensure pumping efficiency is maximized and life cycle costing, including maintenance requirements, identify the appropriate operating approach.

Special Note

This project is subject to a Public Notice Hearing for borrowing.

2021 Revised Budget

The budget for this project has been moved from 2025 into 2021-2024 in order for the project completion to meet the timing requirements of the Investing in Canada Infrastructure Program. The planned procurement method for this project is to be accomplished utilizing external contractors, due to the capacity of existing staff to perform the work on a capital project of this size.

Project Detail	Original	Revised	Plan	Plan	Plan
Expenditure / Funding ('000s)	2021	2021	2022	2023	2024
GROSS COST DETAILS					
WWTP-N40 FORCEMAIN	0	4,120	8,154	10,927	11,255
Total	0	4,120	8,154	10,927	11,255
FINANCING DETAILS					
BORROWING	0	3,708	7,339	9,834	10,129
OPERATING BUDGET DOWNPAYMENT	0	412	815	1,093	1,126
Total	0	4,120	8,154	10,927	11,255

2600	NEW INDOOR RECREATION FACILITIES		
Project Status:	Open	Year Identified:	2014
Project Type:	Growth And Capital Expansion	Manager:	Lynne Lacroix
Asset Type:		Est End Date:	

Project Description

With continued growth in Saskatoon, it is anticipated that new and/or upgraded indoor recreation facilities will be required within the next ten years. This project will undertake the design and construction of new and/or upgraded indoor recreation facilities. The new and/or upgraded indoor recreation facilities may include a leisure pool, walking track, fitness areas, gymnasiums, arts and culture spaces, and multi-use spaces.

General Comments

The City of Saskatoon Strategic Plan (2013-2023) has a strategic goal of Quality of Life, which states that our neighbourhoods are complete communities, offering a range of housing options, employment opportunities, arts, culture, and recreation facilities. Citizens should have access to facilities and programs that promote active living and bring people together.

The design, location and timing of new recreation facilities will be determined using the tools and prioritization criteria outlined in the Recreation and Parks Facilities Game Plan. The Game Plan provides an overall framework for guiding the prioritization of recreation and parks facilities and amenities. Partnership opportunities will be explored for the new facilities, and if a partnership is formed a confirmation of commitments will be formalized through a memorandum of agreement.

This portion of the project is proposed to be funded from the Parks & Recreation Levy. This amount is held as a contingency in the Parks & Recreation Levy and is a reallocation of funds previously identified for integrated facility planning. This amount can be allocated to this project with no increase to the Parks & Recreation Levy Rate.

The Administration also continues discussions with the Saskatoon Public School Division and the Greater Saskatoon Catholic School Division on an integrated Leisure Facility with the two new high schools being planned for the Holmwood Suburban Centre. Administration is also exploring partnership opportunities with the Saskatoon YMCA for the construction and operations of the new Leisure Facility.

The planned procurement method for this project is to be accomplished utilizing internal staff, due to the required internal expertise and integration with operational needs.

Operating Impacts

2025: \$980,000 – New White Buffalo Youth Lodge recreation facility
 Contribution to CBMC Reserve \$235,000
 Facility Maintenance \$490,000
 Utilities \$255,000
 Staffing, other operating costs and revenues to be determined

2028: \$1,910,000 – new Leisure Centre – Holmwood Suburban Centre
 Contribution to CBMC Reserve \$460,000
 Facility Maintenance \$950,000
 Utilities \$500,000
 Staffing, other operating costs and revenues to be determined

Prior Budget Approval

\$50,000 Business Plan Development for the City Centre Area Facility

2021 Revised Budget

In 2021, \$165,000 is required for a Project Manager Position and costs associated with public engagement. The Project Manager will identify the Leisure Facility needs within the next ten years, undertake community engagement, and proceed with functional design planning and formalization of estimated project cost to be reported to City Council for consideration, including the future funding plan and partnership options.

Project Detail Expenditure / Funding ('000s)	Original 2021	Revised 2021	Plan 2022	Plan 2023	Plan 2024
GROSS COST DETAILS					
City Centre Leisure Facility	0	0	2,000	19,800	0
Project Management	0	165	0	0	0
Total	0	165	2,000	19,800	0
FINANCING DETAILS					
Unfunded Major Projects	0	0	2,000	19,800	0
Parks and Recreation Levy	0	165	0	0	0
Total	0	165	2,000	19,800	0

2610	POLICE-TECHNOLOGY EXPANSION		
Project Status:	Open	Year Identified:	2014
Project Type:	Equipment Replacement	Manager:	Earl Warwick
Asset Type:		Est End Date:	

Project Description

This project allows for the purchase of additional technological equipment including computers, and associated hardware and software as well as other equipment that utilizes computer technology.

General Comments

The 2021 budget calls for funding to support an expansion to network infrastructure, information management software, and body worn camera system. The body worn camera system will start as a pilot project in 2020. Thorough review will continue until 2023 to determine whether or not moving the pilot project into full operation.

Future year plans include continued expansion to network infrastructure.

Operating Impact

Anticipated operating impacts are \$1,000 in 2022 and \$3,000 in 2023.

2021 Revised Budget

An additional \$250.0 has been added in 2021 to accelerate the pilot for Body Worn Cameras.

Project Detail	Original 2021	Revised 2021	Plan 2022	Plan 2023	Plan 2024
Expenditure / Funding ('000s)					
GROSS COST DETAILS					
Equipment Purchase	12	12	21	0	0
Server Expansion	0	0	32	0	32
Body Worn Camera System	241	491	354	405	160
Storage Area Network	88	88	63	63	63
Total	341	591	470	468	255
FINANCING DETAILS					
Police Oper Equip & Tech Res	341	591	470	468	255
Total	341	591	470	468	255

Incremental Operating Impacts ('000s)	Budget 2021	Budget 2022	Plan 2023	Plan 2024	Plan 2025
Net Dollar Impacts	-	1.0	3.0	-	-